### AGENDA FOR BOARD OF SCHOOL TRUSTEES REGULAR MEETING

# Elkhart Community Schools Elkhart, Indiana

July 23, 2013

### **CALENDAR**

July	23	5:30 p.m.	Public Work Session, J.C. Rice Educational Services Center
July	23	immediately	Executive Session, J.C. Rice Educational Services Center
•		following	
July	23	7:00 p.m.	Regular Board Meeting, J.C. Rice Educational Services Center
Aug	13	7:00 p.m.	Regular Board Meeting, J.C. Rice Educational Services Center
Aug	20	7:00 a.m.	Public Work Session, J.C. Rice Educational Services Center
Aug	27	7:00 p.m.	Regular Board Meeting, J.C. Rice Educational Services Center

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- A. CALL TO ORDER
- B. PLEDGE OF ALLEGIANCE
- C. INVITATION TO SPEAK PROTOCOL
- D. DISTRICT HIGHLIGHT
- E. MINUTES

July 9, 2013 – Public Work Session July 9, 2013 – Regular Board Meeting July 16, 2013 – Public Work Session

F. TREASURER'S REPORT

Consideration of Claims

Financial Report - January 1, 2013 - June 30, 3013

<u>Annual Financial Report</u> – the Annual Report for 2012-2013 is presented for Board Information.

<u>School Technology Advancement Account</u> – The Business Office recommends Board approval for submitting a petition to the School Technology Advancement Account for the 2013-2014 school year.

<u>Refunding Resolution</u> – The Business Office recommends Board approval of a resolution authorizing a refunding of the 2003 High School lease-rental bond series.

BOARD AGENDA July 23, 2013

### G. OLD BUSINESS

<u>Administrative Regulation CC</u> – The administration presents proposed revisions to Administrative Regulation CC, Administrative and Supervisory Organization, as initially presented at the Board's July 9, 2013.

### H. NEW BUSINESS

<u>Board Policy GDBA-10</u> – The administration presents proposed revisions to Board Policy GDBA-10, Employees in Miscellaneous Positions Compensation Plan, and asks to waive  $2^{nd}$  reading.

### I. PERSONNEL

<u>Conference Leaves</u> - It is recommended that the Board grant conference leave requests in accordance with Board Policy to staff members as recommended by the administration.

<u>Certified and Classified Staff</u> - See the report and recommendations of the administration.

### J. INFORMATION AND PROPOSALS

From Audience

From Superintendent and Staff

From Board

### K. ADJOURNMENT

# MINUTES OF THE PUBLIC WORK SESSION OF THE BOARD OF SCHOOL TRUSTEES

# Elkhart Community Schools Elkhart, Indiana

July 9, 2013

J. C. Rice Educational Service	ces Center, 27	20 Californ	ia Rd, Elkhart - 5:30 p.m.	Time/Place		
Board Members Present:	Jeri E. Stahr Dorisanne H. Carolyn R. Mo		Karen S. Carter Susan C. Daiber Glenn L. Duncan Douglas K. Weaver	Roll Call		
ECS Personnel Present:	Doug Hasler Rob Haworth John Hill		Doug Thorne Bob Woods			
Board members discussed out of district transfer res calendar events for Board	Topics Discussed					
The meeting adjourned at	Adjournment					
APPROVED:				Signatures		
Jeri E. Stahr, President		Karen S.	Carter, Member			
Dorisanne H. Nielsen, Vice	President	Susan C.	Daiber Member			
Carolyn R. Morris, Secretar	ry	Glenn L. I	Duncan, Member			

### MINUTES OF THE REGULAR MEETING OF THE BOARD OF SCHOOL TRUSTEES

Elkhart Community Schools Elkhart, Indiana July 9, 2013

J. C. Rice Educational Services Center, Elkhart - 7:00 p.m.

Roll Call

**Board Members** Present:

Jeri E. Stahr Dorisanne H. Nielsen Carolyn R. Morris

Karen S. Carter Susan C. Daiber Glenn L. Duncan Douglas K. Weaver

President Jeri Stahr called the regular meeting of the Board of School Trustees to order. The pledge of allegiance was recited.

Call to Order/Pledge

Place/Time

Ms. Stahr discussed the invitation to speak protocol.

Approval of Minutes

Protocol

By unanimous action, the Board approved minutes of its June 25, 2013 public work session and its June 25, 2013 regular Board meeting.

> Payment of Claims

By unanimous action, the Board approved payment of claims totaling \$17, 097,160.80 as shown on the July 9, 2013, claims listing. (Codified File 1314-1)

> Appointment of Treasurer and Deputy Treasurer

By unanimous action, the Board re-appointed Douglas Hasler, executive director of support services, to serve as ECS' Treasurer and Diana Stamper, executive assistant/head bookkeeper, as Deputy Treasurer for the 2013-2014 school year.

Treasurer's Bond

By unanimous action, the Board approved the purchase of treasurer's bonds for the period of July 1, 2013-July 1, 2014.

> **Board Policy** GDBA-6

By unanimous action, the Board approved proposed revisions and waived second reading to by a 6-0 vote; the Board approved proposed revisions and waived second reading to Board Policy GDBA-6, paraprofessional compensation plan. Board member Jeri Stahr abstained from voting because her daughter is a library paraprofessional. Doug Thorne, executive director of personnel and legal services, indicated the recommended change is the addition of a differential for the increased duties of elementary library paraprofessionals and keyboarding instructional paraprofessionals due to the extension of the elementary day.

The Board heard proposed revisions to Administrative Regulation CC, Administrative and Supervisory Organization. Mr. Thorne reported previously the Director of Community Education was supervised by the Assistant Superintendent for Instruction and is now supervised by the Director of Student Services. In response to Board inquiry, Mr. Thorne indicated the organizational chart could be prepared for their use with names of each administrator.

Administrative Regulation CC

The Board adopted a resolution regarding out of district transfers in accordance with Indiana Code. The resolution establishes the capacity to accept up to thirty-five transfer requests from students residing within the attendance area of another school corporation at each grade level and the date for submissions of request to transfer to Elkhart Community Schools must be made by May 29, 2014. In response to Board inquiry, Mr. Thorne indicated the number of requests is determined without incurring the need to hire additional staff. He also said he would review all Board policies and regulations pertaining to class sizes. (Codified File 1314-2)

Out of District Transfer Resolution

The Board heard of potential conflicts of interest from the following administrators: Brian Buckley, Terry Chomer, Shawn Hannon, Dr. John Hill, William Kovach, Toni McDougal, and Bernadette Taylor. (Codified File 1314-3)

Administrative Conflict of Interest

By unanimous action, the Board approved the following personnel recommendations of the administration:

Personnel Report

Resignation of the following two (2) certified staff members effective on dates indicated:

Certified Resignation

Lauren Sheeley - first grade at Daly, 7/1/13 Ryan Leniski - fifth grade at Pinewood, 6/26/13

Certified Leave of Absence

Professional leave of absence for Lisa Dercach, intervention teacher at Osolo, beginning 8/12/13 and ending on 5/30/14.

Certified Employment

Employment of the following five (5) certified staff for the 2013-2014 school year:

Chaz-Lit Doyle - third grade at Hawthorne Kasey Graber - sixth grade at Roosevelt Anita Pratt - interventionist at Monger Erica Shannon - science at Memorial Doreen Shelt - sixth grade PEP at Pinewood

> Classified Resignation

Resignation of Anita Pratt, paraprofessional at Beardsley, effective 5/30/13

Classified Retirement

Retirement of Susan Gietzen, secretary at Memorial, effective 6/28/13 with 23 years of service.

Administrative Appointments

Appointment of Jacquie Rost as Athletic Director at Memorial

The meeting	adjourned at approximately 7:15 p.m.		Adjournment
APPROVED:			Signatures
	Jeri E. Stahr - President	_	
	Dorisanne H. Nielsen - Vice President	_	
	Carolyn R. Morris - Secretary	_	
	Karen S. Carter - Member	_	
	Susan C. Daiber - Member	_	
	Glenn L. Duncan - Member	_	
	Douglas K. Weaver - Member	_	

# MINUTES OF THE PUBLIC WORK SESSION OF THE BOARD OF SCHOOL TRUSTEES

### Elkhart Community Schools Elkhart, Indiana

July 16, 2013

J. C. Rice Educational Service	ces Center, 2	720 Californ	ia Rd, Elkhart – 7:00	a.m.	Time/Place
Board Members Present:	Jeri E. Stahı Dorisanne H Carolyn R. N	I. Nielsen	Karen S. Carter Susan Daiber Glenn L. Duncan Douglas K. Weaver		Roll Call
ECS Personnel Present:	Doug Haslei Rob Hawort		John Hill		
Executive Director of Supp 2014 General Fund budget.					Topics Discussed
The meeting adjourned at a	approximatel	y 8:25 a.m.			Adjournment
APPROVED:					Signatures
Jeri E. Stahr, President		Karen S. Ca			
Dorisanne H. Nielsen, Vice	President	Susan C. D			
Carolyn R. Morris, Secretar	ry	Glenn L. Du	uncan, Member		
		Douglas K.	Weaver, Member		

# **ELKHART COMMUNITY SCHOOLS**

## **ANNUAL FINANCIAL REPORT**

2012-2013

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### Receipt Comparisons Calendar Year 2012

|                                        | T                                     |                             |
|----------------------------------------|---------------------------------------|-----------------------------|
|                                        | 2012                                  | 2012                        |
|                                        | Approved Budget                       | Actual                      |
| Passint Assounts                       | Receipts                              | Receipts                    |
| Receipt Accounts                       | Receipts                              | Receipts                    |
| GENERAL FUND/FISCAL STABILIZATION FUND |                                       |                             |
| 1000 Local Sources                     | \$437,500                             | \$719,918                   |
| 2000 Intermediate Sources              | 530                                   | 530                         |
| 3000 State Sources                     | 81,970,917                            | 83,612,994                  |
| 4000 Federal Sources                   |                                       |                             |
| 5000 Other Financing Sources           | 10,000                                | 8,636                       |
| 6000 Loans                             |                                       | 26,772                      |
| TOTAL                                  | \$82,418,947                          | \$84,368,850                |
| TOTAL                                  | ψ02,410,747                           | ψοτ,500,050                 |
| REFERENDUM FUND                        |                                       |                             |
| 1000 Local Sources                     |                                       |                             |
| TOTAL                                  |                                       |                             |
| DEBT SERVICE FUND                      |                                       |                             |
| 1000 Local Sources                     | \$ 17,141,995                         | \$14,914,101                |
| 2000 Intermediate Sources              | Ψ17,171,223                           | \$17,217,101                |
| 3000 State Sources                     |                                       |                             |
| 4000 Federal Sources                   |                                       |                             |
| 5000 Other Financing Sources           |                                       |                             |
| 6000 Other Items                       |                                       |                             |
| 0000 Omer nems                         |                                       |                             |
| TOTAL                                  | \$ 17,141,995                         | \$ 14,914,101               |
| RETIREMENT/SEVERANCE BOND              |                                       |                             |
| FUND DEBT SERVICE FUND                 |                                       |                             |
| FUND DEBT SERVICE FUND                 |                                       |                             |
| 1100 Local Sources                     | \$ 3,052,711                          | \$ 2,627,320                |
| 3000 State Sources                     | Ψ 5,052,711                           | <i>\$\tau_{1,027,320}\$</i> |
| 2000                                   |                                       |                             |
| TOTAL                                  | \$ 3,052,711                          | \$ 2,627,320                |
|                                        | , , , , , , , , , , , , , , , , , , , | \$ 2,027,520                |
| CAPITAL PROJECTS FUND                  |                                       |                             |
|                                        |                                       |                             |
| 1000 Local Sources                     | \$ 8,706,261                          | \$ 8,567,616                |
| 2000 Intermediate Sources              |                                       |                             |
| 3000 State Sources                     |                                       |                             |
| 4000 Federal Sources                   |                                       |                             |
| 5000 Other Financing Sources           |                                       |                             |
| 6000 Other Items                       |                                       | 9,647                       |
| TOTAL                                  | 8,706,261                             | 8,577,263                   |
| TOTAL                                  | 0,700,201                             | 0,377,203                   |

|                                  |                 | Page 2       |
|----------------------------------|-----------------|--------------|
|                                  | 2012            | 2012         |
| Receipt Accounts                 | Approved Budget | Actual       |
| 10002pt 2 100001110              | Receipts        | Receipts     |
|                                  | Receipts        |              |
|                                  |                 |              |
| SCHOOL TRANSPORTATION FUND       |                 |              |
| 1000 X 1 C                       | \$7,928,283     | \$ 7,381,939 |
| 1000 Local Sources               | \$7,920,203     | Ψ 7,361,337  |
| 2000 Intermediate Sources        |                 | <del></del>  |
| 3000 State Sources               |                 |              |
| 5000 Bonds and Advances          |                 |              |
| 6000 Other Items                 |                 | \$ 489       |
|                                  |                 |              |
| TOTAL                            | \$ 7,928,283    | \$7,382,428  |
| 101711                           | , , ,           | , , ,        |
| COLOOL DUC DEDI ACEMENT ELIND    |                 |              |
| SCHOOL BUS REPLACEMENT FUND      |                 |              |
| 1000 Local Sources               | \$ 1,214,668    | 1,049,945    |
| 5000 Bonds and Advances          |                 |              |
| 6000 Other Items                 |                 |              |
|                                  |                 |              |
| 9000 Transfers                   | \$ 1,214,668    | \$ 1,049,945 |
| TOTAL                            |                 |              |
|                                  |                 |              |
|                                  |                 |              |
| SPECIAL EDUCATION PRESCHOOL FUND | \$              | \$           |
| 1000 T 10                        |                 |              |
| 1000 Local Sources               |                 |              |
| 3000 State Sources               |                 | <del></del>  |
| 5000 Bonds and Advances          |                 |              |
| 6000 Other Items                 |                 |              |
|                                  | \$              | \$           |
| TOTAL                            | Ψ               | Ψ            |
|                                  |                 |              |
| REPAIR AND REPLACEMENT FUND      |                 |              |
| REPAIR AND REPLACEMENT POND      |                 |              |
| 1000 7 10                        |                 |              |
| 1000 Local Sources               |                 |              |
| 3000 State Sources               |                 |              |
| 4000 Federal Sources             |                 |              |
| 5000 Other Financing Sources     |                 |              |
| 6000 Other Items                 |                 |              |
|                                  |                 |              |
| momit                            | _               |              |
| TOTAL                            | \$              | \$           |
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|------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------|
| Receipt Accounts                                                                                                                                     | 2012<br>Approved<br>Receipts | 2012<br>Actual<br>Receipts |
| SELF-INSURANCE FUND                                                                                                                                  |                              |                            |
| 1000 Local Sources 3000 State Sources 4000 Federal Sources 6000 Other Items 7000 Sale of Property, Adjustments and Refunds 9000 Transfer/Other Funds | \$                           | \$                         |
| TOTAL                                                                                                                                                | \$                           | \$                         |
|                                                                                                                                                      |                              |                            |
|                                                                                                                                                      |                              |                            |
|                                                                                                                                                      |                              |                            |
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|                                                                                                                                                      |                              |                            |
|                                                                                                                                                      |                              |                            |
| GRAND TOTAL                                                                                                                                          | \$120,462,86                 | 5 \$118,919,907            |

### Expenditures Comparisons Calendar Year 2012

| Approved Budget Expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Calendar                               | TCAI ZVIZ                             | A CONTRACTOR OF THE CONTRACTOR |
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| GENERAL FUND/FISCAL STABILIZATION FUND                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                        | Approved Budget                       | Actual                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 11000 Instruction/Regular Programs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Expenditure Accounts                   | Expenditures                          | Expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 12000 Instruction/Special Programs   11,477,849   11,249,978   13000 Instruction/Adult/Continuing   519,952   639,848   Education   14000 Instruction/Summer School   352,425   552,845   15000 Enrichment Programs   376,900   132,957   17000 Payments to Governmental Units in State   2,495,960   1,899,697   12000 Support Services/Pupils   5,024,014   4,941,060   22000 Support Services/Instruction   2,058,574   1,788,475   23000 Support Services/School Admin.   976,691   908,634   24000 Support Services/School Admin.   6,855,250   6,516,384   2,174,207   26000 Operation & Maintenance of Plant Srvcs.   4,600,770   6,396,990   1,262,350   4,0000 Operation of Non-instructional Srvcs.   1,032,800   1,262,350   4,0000 Operation of Non-programmed Charges   2,945,541   2,945,541   5,0000 Operation Services   5,0000 Operation Services | GENERAL FUND/FISCAL STABILIZATION FUND |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 12000 Instruction/Special Programs   11,477,849   11,249,978   13000 Instruction/Adult/Continuing   519,952   639,848   Education   14000 Instruction/Summer School   352,425   552,845   15000 Enrichment Programs   376,900   13,2957   17000 Payments to Governmental Units in State   2,495,960   1,899,697   17000 Payments to Governmental Units in State   2,495,960   1,899,697   12000 Support Services/Pupils   5,024,014   4,941,060   2,058,574   1,788,475   23000 Support Services/Instruction   2,058,574   1,788,475   23000 Support Services/School Admin.   976,691   908,634   24000 Support Services/School Admin.   6,855,250   6,516,384   2,174,207   26000 Operation & Maintenance of Plant Srves.   2,307,481   2,174,207   2,3000 Operation of Non-instructional Srves.   1,032,800   1,262,350   4,0000 Pacility Acquisition and Construction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 11000 Instruction/Regular Programs     | \$46,868,970                          | \$ 46,410,670                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Education 14000 Instruction/Summer School 14000 Instruction/Summer School 15000 Enrichment Programs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                        | , ,                                   | , ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 14000 Instruction/Summer School   352,425   552,845   15000 Enrichment Programs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        | 519,952                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 16000 Remediation Programs   376,900   132,957   17000 Payments to Governmental Units in State   2,495,960   1,899,697   12000 Support Services/Pupils   5,024,014   4,941,060   22000 Support Services/Instruction   2,058,574   1,788,475   23000 Support Services/General Admin.   976,691   908,634   24000 Support Services/School Admin.   6,855,250   6,516,384   2,174,207   26000 Central Services   2,307,481   2,174,207   26000 Operation & Maintenance of Plant Srves.   6,400,770   6,396,990   27000Student Transportation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 14000 Instruction/Summer School        | 352,425                               | 552,845                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 17000 Payments to Governmental Units in State   2,495,960   1,899,697   21000 Support Services/Pupils   5,024,014   4,941,060   22000 Support Services/General Admin.   2,058,574   1,788,475   23000 Support Services/General Admin.   976,691   908,634   24000 Support Services/School Admin.   6,855,250   6,516,384   2,107,481   2,174,207   26000 Operation & Maintenance of Plant Srves.   2,307,481   2,174,207   27000Student Transportation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                        | 276 000                               | 122.057                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| 21000 Support Services/Pupils   5,024,014   4,941,060   22000 Support Services/Instruction   2,058,574   1,788,475   1,788,475   23000 Support Services/School Admin.   6,855,250   6,516,384   2,107,207   6,396,990   6,306,398   2,307,481   2,174,207   26000 Operation & Maintenance of Plant Srves.   2,307,481   2,174,207   26000 Operation of Non-instructional Srves.   6,460,770   6,396,990   7000Student Transportation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | ì                                      |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 22000 Support Services/Instruction         2,058,574         1,788,475           23000 Support Services/General Admin.         976,691         908,634           24000 Support Services/School Admin.         6,855,250         6,516,384           25000 Central Services         2,307,481         2,174,207           26000 Operation & Maintenance of Plant Srvcs.         6,460,770         6,396,990           27000Student Transportation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | , ·                                    | i ' ' I                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 23000 Support Services/General Admin. 24000 Support Services/School Admin. 24000 Support Services/School Admin. 25000 Central Services 2,307,481 2,174,207 26000 Operation & Maintenance of Plant Srvcs. 2,307,481 2,174,207 26000 Operation of Non-instructional Srvcs. 4,640,770 30000 Operation of Non-instructional Srvcs. 40000 Facility Acquisition and Construction 50000 Debt Services 6000 Non-programmed Charges  TOTAL \$86,807,636 \$84,874,095  RETIREMENT/SEVERANCE BOND FUND, DEBT SERVICE FUND  50000 Debt Services \$2,945,541 \$2,945,541  DEBT SERVICE FUND  25000 Central Services \$15,532,555 \$14,294,996 60000 Non-programmed Charges  TOTAL \$15,532,555 \$14,294,996  CAPITAL PROJECTS FUND  22300 Instruction-Related Technology 25000 Central Services 2,93,892 2,444,349 26000 Operation & Maintenance of Plant 40000 Facility Acquisition and Construction 6,023,961 3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                        |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 24000 Support Services/School Admin.       6,855,250       6,516,384         25000 Central Services       2,307,481       2,174,207         26000 Operation & Maintenance of Plant Srves.       6,460,770       6,396,990         27000Student Transportation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | [ * * ·                                | · · · · · · · · · · · · · · · · · · · |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 25000 Central Services 2,307,481 2,174,207 26000 Operation & Maintenance of Plant Srvcs. 27000Student Transportation 30000 Operation of Non-instructional Srvcs. 40000 Facility Acquisition and Construction 50000 Debt Services 6000 Non-programmed Charges  TOTAL  \$86,807,636  \$84,874,095  RETIREMENT/SEVERANCE BOND FUND, DEBT SERVICE FUND  50000 Debt Services \$2,945,541  TOTAL  \$2,945,541  DEBT SERVICE FUND  25000 Central Services 50000 Non-programmed Charges  TOTAL  \$15,532,555 \$14,294,996 60000 Non-programmed Charges  TOTAL  \$15,532,555 \$14,294,996  CAPITAL PROJECTS FUND  22300 Instruction-Related Technology 25000 Central Services 2,93,892 25000 Central Services 2,93,892 3444,349 26000 Operation & Maintenance of Plant 40000 Facility Acquisition and Construction 6,023,961 3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | i **                                   |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 26000 Operation & Maintenance of Plant Srves.       6,460,770       6,396,990         27000Student Transportation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 25000 Central Services                 | , ,                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 30000 Operation of Non-instructional Srvcs. 40000 Facility Acquisition and Construction 50000 Debt Services 6000 Non-programmed Charges  TOTAL  \$86,807,636  \$84,874,095  RETIREMENT/SEVERANCE BOND FÜND, DEBT SERVICE FUND  50000 Debt Services \$2,945,541  \$2,945,541  TOTAL  \$2,945,541  \$2,945,541  \$2,945,541  DEBT SERVICE FUND  25000 Central Services \$15,532,555 \$14,294,996 60000 Non-programmed Charges  TOTAL  \$15,532,555 \$14,294,996  CAPITAL PROJECTS FUND  22300 Instruction-Related Technology 25000 Central Services 2,93,892 25000 Central Services 2,93,892 2444,349 26000 Operation & Maintenance of Plant 40000 Facility Acquisition and Construction 6,023,961  1,032,800 1,262,350                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                        |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| ### 40000 Facility Acquisition and Construction                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                        |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 50000 Debt Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                        | 1,032,800                             | 1,262,350                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| ### TOTAL ### \$86,807,636 ### \$84,874,095  RETIREMENT/SEVERANCE BOND FUND, DEBT SERVICE FUND ### \$2,945,541 #\$2,945,541  TOTAL ### \$2,945,541 #\$2,945,541 #\$2,945,541  DEBT SERVICE FUND ### \$15,532,555 #\$14,294,996 #\$6000 Non-programmed Charges #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$15,532,555 #\$14,294,996 #\$14,294,996 #\$14,294,996 #\$14,294,996 #\$15,532,532,532,532,532,532,532,532,532,53         |                                        |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| TOTAL \$86,807,636 \$84,874,095  RETIREMENT/SEVERANCE BOND FUND, DEBT SERVICE FUND  50000 Debt Services \$2,945,541 \$2,945,541  TOTAL \$2,945,541 \$2,945,541  DEBT SERVICE FUND  25000 Central Services \$15,532,555 \$14,294,996 60000 Non-programmed Charges TOTAL \$15,532,555 \$14,294,996  CAPITAL PROJECTS FUND  22300 Instruction-Related Technology \$2,306,128 \$1,892,067 25000 Central Services \$2,93,892 \$444,349 26000 Operation & Maintenance of Plant \$2,884,227 \$3,167,811 40000 Facility Acquisition and Construction 6,023,961 \$3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                        |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| RETIREMENT/SEVERANCE BOND FUND, DEBT SERVICE FUND  50000 Debt Services \$2,945,541 \$2,945,541  TOTAL \$2,945,541 \$2,945,541  DEBT SERVICE FUND  25000 Central Services \$15,532,555 \$14,294,996 60000 Non-programmed Charges \$15,532,555 \$14,294,996  CAPITAL PROJECTS FUND  22300 Instruction-Related Technology \$2,306,128 \$1,892,067 25000 Central Services 2,93,892 \$444,349 26000 Operation & Maintenance of Plant 2,884,227 3,167,811 40000 Facility Acquisition and Construction 6,023,961 3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 0000 Non-programmed Charges            |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| ### FUND, DEBT SERVICE FUND  50000 Debt Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | TOTAL                                  | \$86,807,636                          | \$84,874,095                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| TOTAL \$ 2,945,541 \$2,945,541  DEBT SERVICE FUND  25000 Central Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                        |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| DEBT SERVICE FUND         25000 Central Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 50000 Debt Services                    | \$ 2,945,541                          | \$2,945,541                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 25000 Central Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | TOTAL                                  | \$ 2,945,541                          | \$2,945,541                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 50000 Debt Services       \$ 15,532,555       \$ 14,294,996         60000 Non-programmed Charges           TOTAL       \$15,532,555       \$14,294,996         CAPITAL PROJECTS FUND       \$2,306,128       \$1,892,067         22300 Instruction-Related Technology       \$2,306,128       \$1,892,067         25000 Central Services       2,93,892       \$444,349         26000 Operation & Maintenance of Plant       2,884,227       3,167,811         40000 Facility Acquisition and Construction       6,023,961       3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | DEBT SERVICE FUND                      |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 50000 Debt Services       \$ 15,532,555       \$ 14,294,996         60000 Non-programmed Charges           TOTAL       \$15,532,555       \$14,294,996         CAPITAL PROJECTS FUND       \$2,306,128       \$1,892,067         22300 Instruction-Related Technology       \$2,306,128       \$1,892,067         25000 Central Services       2,93,892       \$444,349         26000 Operation & Maintenance of Plant       2,884,227       3,167,811         40000 Facility Acquisition and Construction       6,023,961       3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 25000 Central Services                 |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 60000 Non-programmed Charges TOTAL \$15,532,555 \$14,294,996  CAPITAL PROJECTS FUND  22300 Instruction-Related Technology \$2,306,128 \$1,892,067 25000 Central Services 2,93,892 \$444,349 26000 Operation & Maintenance of Plant 2,884,227 3,167,811 40000 Facility Acquisition and Construction 6,023,961 3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                        | \$ 15.532.555                         | \$ 14.294.996                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| TOTAL \$15,532,555 \$14,294,996  CAPITAL PROJECTS FUND  22300 Instruction-Related Technology \$2,306,128 \$1,892,067 25000 Central Services 2,93,892 \$444,349 26000 Operation & Maintenance of Plant 2,884,227 3,167,811 40000 Facility Acquisition and Construction 6,023,961 3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                        |                                       | Ψ 1 1,20 1,30 U                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| CAPITAL PROJECTS FUND         22300 Instruction-Related Technology       \$2,306,128       \$ 1,892,067         25000 Central Services       2,93,892       \$ 444,349         26000 Operation & Maintenance of Plant       2,884,227       3,167,811         40000 Facility Acquisition and Construction       6,023,961       3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                        | \$15 532 555                          | \$14 204 006                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 22300 Instruction-Related Technology       \$2,306,128       \$ 1,892,067         25000 Central Services       2,93,892       \$ 444,349         26000 Operation & Maintenance of Plant       2,884,227       3,167,811         40000 Facility Acquisition and Construction       6,023,961       3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                        | Ψ10,002,000                           | φ14,274,330                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 25000 Central Services       2,93,892       \$ 444,349         26000 Operation & Maintenance of Plant       2,884,227       3,167,811         40000 Facility Acquisition and Construction       6,023,961       3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | CAPITAL PROJECTS FUND                  |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 25000 Central Services       2,93,892       \$ 444,349         26000 Operation & Maintenance of Plant       2,884,227       3,167,811         40000 Facility Acquisition and Construction       6,023,961       3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 22300 Instruction-Related Technology   | \$2,306,128                           | \$ 1892.067                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 26000 Operation & Maintenance of Plant       2,884,227       3,167,811         40000 Facility Acquisition and Construction       6,023,961       3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <del></del>                            |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 40000 Facility Acquisition and Construction 6,023,961 3,741,827                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | · · · · · · · · · · · · · · · · · · ·  |                                       | · I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | •                                      |                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | TOTAL                                  | \$ 11,508,208                         | \$9,246,054                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |

|                                                                                                                             |                                  | Page                           |
|-----------------------------------------------------------------------------------------------------------------------------|----------------------------------|--------------------------------|
| Expenditure Accounts                                                                                                        | 2012<br>Approved<br>Expenditures | 2012<br>Actual<br>Expenditures |
| SCHOOL TRANSPORTATION FUND                                                                                                  |                                  |                                |
| 25000 Central Services 26000 Operation & Maintenance of Plant Srvc. 27000 Student Transportation                            | \$<br>8,933,546<br>              | \$ 637<br>7,269,745            |
| TOTAL                                                                                                                       | \$ 8,933,546                     | \$ 7,270,382                   |
| SCHOOL BUS REPLACEMENT FUND                                                                                                 |                                  |                                |
| 25000 Central Services<br>27000 Student Transportation<br>50000 Debt Services                                               | \$ 2,373,978<br>                 | \$1,236,448<br>                |
| TOTAL                                                                                                                       | \$ 2,373,978                     | \$1,236,448                    |
| SPECIAL EDUCATION PRESCHOOL FUND                                                                                            |                                  |                                |
| 12000 Support Services/Special Programs 21000 Support Services/Students 25000 Central Services 60000 Non-Programmed Charges | \$                               | \$<br>                         |
| TOTAL                                                                                                                       | \$                               |                                |
| REPAIR AND REPLACEMENT FUND                                                                                                 |                                  | \$<br>\$                       |
| 25000 Support Services/Business                                                                                             |                                  |                                |
| TOTAL                                                                                                                       | \$                               | <br>!                          |
| SELF-INSURANCE FUND                                                                                                         |                                  | <br>!                          |
| 25000 Central Services 26000 Operation & Maintenance of Plant Svc.                                                          |                                  | <del></del>                    |
| TOTAL                                                                                                                       | \$                               | \$                             |
| GRAND TOTAL                                                                                                                 | \$128,101,464                    | \$119,867,516                  |

APPENDIX A

ELKHART COMMUNITY SCHOOLS

574-262-5510

Number of work days: 184

Certified Salary Schedule August 1, 2009 - July 31, 2012

> 2720 California Road Elkhart, Indiana 46514

Base: 31,430

NOTE: Beginning January 1, 1994, the Board will contribute 3% of the teacher's salary, including Added Pay, to the Teachers Retirement Fund

# APPENDIX A ELKHART COMMUNITY SCHOOLS Certified Salary Schedule August 1, 2009 - July 31, 2012

Base: \$31,430

Page 2

| 67575 | 67175 | 66775 | 66375 | 65975 | 65575 | 65175 | 64775                        | 64375       | 2.01   | 18     |
|-------|-------|-------|-------|-------|-------|-------|------------------------------|-------------|--------|--------|
| 65375 | 64975 | 64575 | 64175 | 63775 | 63375 | 62975 | 62575                        | 62175       | 1.94   | 17     |
| 64435 | 64035 | 63635 | 63235 | 62835 | 62435 | 62035 | 61635                        | 61235       | 1.91   | 16     |
| 63805 | 63405 | 63005 | 62605 | 62205 | 61805 | 61405 | 61005                        | 60605       | 1.89   | 15     |
| 60975 | 67509 | 60175 | 59775 | 59375 | 58975 | 58575 | 58175                        | 57775       | 1.80   | 14     |
| 59090 | 06985 | 58290 | 57890 | 57490 | 57090 | 56690 | 56290                        | 55890       | 1.74   | 13     |
| 57205 | 56805 | 56405 | 56005 | 55605 | 55205 | 54805 | 54405                        | 54005       | 1.68   | 12     |
| 55635 | 55235 | 54835 | 54435 | 54035 | 53635 | 53235 | 52835                        | 52435       | 1.63   | 11     |
| 53750 | 53350 | 52950 | 52550 | 52150 | 51750 | 51350 | 50950                        | 50550       | 1.57   | 10     |
| 52175 | 51775 | 51375 | 50975 | 50575 | 50175 | 49775 | 49375                        | 48975       | 1.52   | 9      |
| 50605 | 50205 | 49805 | 49405 | 49005 | 48605 | 48205 | 47805                        | 47405       | 1.47   | 8      |
| 49035 | 48635 | 48235 | 47835 | 47435 | 47035 | 46635 | 46235                        | 45835       | 1.42   | 7      |
| 47460 | 47060 | 46660 | 46260 | 45860 | 45460 | 45060 | 44660                        | 44260       | 1.37   | 6      |
| 45890 | 45490 | 45090 | 44690 | 44290 | 43890 | 43490 | 43090                        | 42690       | 1.32   | ა      |
| 44320 | 43920 | 43520 | 43120 | 42720 | 42320 | 41920 | 41520                        | 41120       | 1.27   | 4      |
| 44005 | 43605 | 43205 | 42805 | 42405 | 42005 | 41605 | 41205                        | 40805       | 1.26   | ω      |
| 43375 | 42975 | 42575 | 42175 | 41775 | 41375 | 40975 | 40575                        | 40175       | 1.24   | 2      |
| 42745 | 42345 | 41945 | 41545 | 41145 | 40745 | 40345 | 39945                        | 39545       | 1.22   | _      |
| 42120 | 41720 | 41320 | 40920 | 40520 | 40120 | 39720 | 39320                        | 38920       | 1.20   | 0      |
| MS+66 | MS+60 | MS+54 | MS+48 | MS+42 | MS+36 | MS+30 | MS+24                        | Index MS+18 | Index  | Years  |
|       |       |       |       |       |       | )     | Masters Schedule (Continued) | edule (C    | 's Sch | Master |
|       |       |       |       |       |       |       |                              |             |        |        |

It will increase at a rate of .02 per year for 15 years to 1.30 and a rate of .03 for 3 years to 1.39 of \$31,430 in 18 years (contract salary \$43,690) NOTE: The salary schedule for teachers who do not have a Bachelor's degree will start at an index of 1.00 on a base of \$31,430

<sup>\*</sup> Any newly employed teacher will be placed on the salary schedule according to Article 11-C-2 of the Master Contract.

<sup>\*</sup> Credit beyond the Master's degree must be earned after having been hired by the Elkhart Community Schools (See Article 11-H-of the Master Contract).

| Grand<br>Total | 31-up | 30       | 29 | 28 . | 27/ | 26 | ~ 25 | 24 | 23 | 1.22 | 21: | 20% | 逐19点 | 三18版 | 學的7個 | 16 | 15 | 114 | 13 | 十12年 | <b>学型工</b> | <b>110</b> | 9  | * 8 m | 強了海 | 盛65% | -5 | 4.4 | 3  | 2  | 學的 新 | 機の影響 | Exp            |
|----------------|-------|----------|----|------|-----|----|------|----|----|------|-----|-----|------|------|------|----|----|-----|----|------|------------|------------|----|-------|-----|------|----|-----|----|----|------|------|----------------|
| 172            |       | 3-17     |    | -    |     |    |      |    |    |      | 3   |     | _    |      |      | _  |    |     |    | ហ    | ა          | 4          | 3  | 11    | 11  | 14   | 21 | 10  | 18 | 13 | 20   | 28   | BS+0           |
| 52             |       |          |    |      |     |    |      |    |    | 1    |     | 1   |      |      |      |    | >  | 1   | 5  | 3    | 5          | 6          | 2  | 2     | 4   | 7    | 4  | 4   | ω  | 1  |      |      | BS+06          |
| 51             |       |          |    |      |     |    |      | -1 | 1  |      |     | اد. |      | _1   |      |    | 1  | 5   | 7  | 6    | -1         | 2          | 3  | 3     |     | 3    | 5  | 4   | 1  |    |      | 2    | BS+12          |
| 29             |       |          |    |      |     |    |      |    | 1  | 2    |     |     |      |      | _    | _  |    | 1   |    | 2    | 1          | 1          | 1  | 1     | 2   | 4    | 3  | 2   | 2  |    | 2    | 1    | BS+18          |
| 34             |       |          |    |      |     |    | 1    |    |    | 1    |     |     |      |      | 2    | 2  |    |     |    | 3    |            | 1          | 2  | 1     |     | 5    | 5  | 5   |    | ယ  |      |      | BS+24          |
| 18             |       |          |    |      |     |    |      |    |    |      |     |     |      |      |      |    |    |     | 1  | _    |            |            | 1  |       | ω   | 3    | 2  | ω   | 2  |    |      | 1    | BS+30          |
| 304            | 26    |          |    | თ    | 8   | 4  | 4    | 4  | 6  | 7    | 3   | 5   | 17   | 7    | 6    | 12 | 14 | 18  | 17 | 13   | 16         | 20         | 14 | 18    | 18  | 18   | 12 | 2   | 2  |    | 5    | 2    | MS+0           |
| 8              | 7     | 1        |    | 2    | ω   | 3  | 1    | 4  |    | ω    | 4   | ω   | 5    | 1    | 6    | ယ  | 5  |     | 3  | 5    | 4          | 4          | 4  | 4     | 4   | 4    | 2  | 2   |    |    | -    |      | MS+06          |
| 62             | 2     |          |    | 2    | 2   | 2  | 2    | S  | 5  | 3    | 1   | ٦   | ۍ.   | 1    | 3    | ω  | 1  | 3   | 3  | 2    | 5          | 3          | 2  | 3     | 1   |      | 3  |     | -1 |    |      |      | MS+12          |
| 35             | 2     |          |    |      |     | ω  | 2    | 1  | _  | ->   | ω   | 2   | 2    | 1    | _    | רז | 1  | 1   |    | 1    | 1          | 2          | 2  | 2     | 1   |      | 1  |     | ı  |    |      |      | MS+18          |
| 22             | 6     |          |    |      |     |    | 1    | _  | -1 | 4    |     | 2   | _    | -1   |      |    |    |     | 1  |      | 1          |            | 1  | 1     |     |      |    |     |    |    |      |      | MS+24          |
| 17             | З     |          |    |      |     |    | خــا |    |    |      | a\  |     |      |      | 2    |    | -1 |     |    | 1    | 1          | 1          | 2  | 1     |     | 1    |    | ٦   |    |    |      |      |                |
| 13             | 3     | <u>_</u> |    |      |     | 2  | _    |    |    |      |     |     |      |      |      |    |    |     |    |      | 2          |            | 1  |       | 1   |      |    | 1   |    |    |      |      | MS+30 MS+36    |
| 8              | _     |          | _  |      |     |    | د    |    |    |      |     |     |      |      |      | 1  |    |     |    | .1   |            |            | 1  |       |     |      | 2  |     |    |    |      |      | MS+42          |
| Сh             |       |          |    |      |     |    |      |    |    |      |     | 1   |      |      |      |    |    |     |    |      |            |            |    | 1     |     | 1    |    |     | 1  |    |      |      | MS+48          |
|                |       |          |    |      |     |    |      |    |    |      |     |     |      |      |      |    |    |     |    |      |            |            |    |       |     |      |    |     |    |    |      |      |                |
| -3             |       |          |    |      |     |    | 1    |    |    |      |     |     |      | -    |      |    |    |     |    |      |            |            |    |       |     |      |    |     |    |    |      |      | MS+54 MS+60    |
| 7              | 4     |          |    |      |     |    |      |    |    |      | -   |     |      |      |      |    |    |     | 1  |      | -          |            |    |       |     |      |    |     |    |    |      |      | MS+66          |
| 921            | 2     | 2        | 2  | 10   | 16  | 15 | 15   | 15 | 16 | 22   | 16  | 18  | 32   | 13   | 22   | 26 | 25 | 32  | 40 | 43   | 42         | 44         | 39 | 48    | 46  | 61   | 60 | 34  | 32 | 18 | 28   | 35   | Grand<br>Total |

Part time certified teachers: 11
Full time certified teachers: 910
Total certified teachers: 921

### EXTRA/INCLUDED DUTY ASSIGNMENTS

| EXTRA DUTY                                                                                                                                                             |                                                                                        |                                                                                                                                                                                                                                                                  |                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| SYSTEMAMINE ASSIGNMENTS                                                                                                                                                | 1 955                                                                                  | MIDDLE SCHOOL ASSIGNMENTS Department Chairpersons:                                                                                                                                                                                                               |                                  |
|                                                                                                                                                                        | 3,775                                                                                  | Engl, Math, Sci, Soc St, Spec Ed                                                                                                                                                                                                                                 | 1,480                            |
| Cooper Science Lab Coord Athletic Training Coord Science Fair Coordinator                                                                                              | 1,855<br>3,775<br>1,260<br>1,260                                                       | Department Chairpersons:  Engl, Math, Sci, Soc St, Spec Ed  Art, Home Ec, Ind Arts,  Media, Music, PE/Health System-wide Chairpersons: (Year of adoption & prior yr only)  Engl, Math, Sci, Soc St  Art, Home Ec, Ind Arts, Media,  Music, PE/Health  Athletics: | 1,105                            |
| Athletic Training Coord<br>Science Fair Coordinator<br>Asst. Science Fair Coord                                                                                        | 1,415<br>710<br>945<br>1260<br>630                                                     | System-wide Chairpersons:                                                                                                                                                                                                                                        | 1,100                            |
| Asst. Science Fair Coord                                                                                                                                               | 710<br>045                                                                             | (Year of adoption & prior yr only)                                                                                                                                                                                                                               | 740                              |
| Science Mentor Coordinator<br>GEI Coordinator                                                                                                                          | 1260                                                                                   | Art, Home Ec, Ind Arts, Media,                                                                                                                                                                                                                                   | 740                              |
|                                                                                                                                                                        | 630                                                                                    | Músic, PE/Health                                                                                                                                                                                                                                                 | 555                              |
| District Literacy Facilitator Building Level Literacy Facilitator Building Rental Mgr. Curriculum Development Intramurals Health/Other Programs Evening High Sch Coord | 2,000<br>2,045                                                                         | Athletics:<br>7/8 Gr Basketball Coaches                                                                                                                                                                                                                          | 3,145                            |
| Building Rental Mgr.                                                                                                                                                   | 14.50/hr                                                                               | 110 OI TRUCK CONCINS                                                                                                                                                                                                                                             | 3,145<br>1,730<br>1,180          |
| Curriculum Development                                                                                                                                                 | 28.29/hr<br>6.50/hr                                                                    | Asst Track Coach Cross Country, Swimming Coaches                                                                                                                                                                                                                 | 1,730                            |
| Health/Other Programs<br>Evening High Sch Coord                                                                                                                        | 31.43/hr                                                                               | Cross Country, Swimming Coaches<br>Boys Athletics:                                                                                                                                                                                                               | 0.000                            |
| Evening High Sch Coord                                                                                                                                                 | 31.43/hr                                                                               | 7/8 Gr. Football Coaches<br>Asst Basketball/Football                                                                                                                                                                                                             | 1.180                            |
|                                                                                                                                                                        |                                                                                        | 7/8 Gr. Feeder Football Goaches                                                                                                                                                                                                                                  | 2,360<br>1,180<br>3,145<br>2,360 |
| HIGH SCHOOL ASSIGNMENTS Department Chairpersons:                                                                                                                       | 0 275                                                                                  | Wrestling Coach<br>Asst Wrestling Coach<br>Girls Athletics:                                                                                                                                                                                                      | 2,360<br>1,105                   |
| English<br>Mathematics                                                                                                                                                 | 3,775<br>3,460                                                                         | Girls Athletics:                                                                                                                                                                                                                                                 |                                  |
| Business, Guidno, Soc St,<br>Science, Ind. Arts                                                                                                                        |                                                                                        | 778 GE VOIIEVDBIE COBCRES                                                                                                                                                                                                                                        | 2,360<br>1,180                   |
| Science, Ind. Arts<br>Art Home Fo. Media                                                                                                                               | 3,270                                                                                  | Asst Basketball Coach<br>Athletic-Related Assignments:<br>7/8 Gr Cheerleader Sponsor                                                                                                                                                                             |                                  |
| Art, Home Ec, Media,<br>Phy Ed/Health, Spec Ed<br>For Lang, Music                                                                                                      | 2,770                                                                                  | 7/8 Gr Cheerleader Sponsor                                                                                                                                                                                                                                       | 2,360                            |
|                                                                                                                                                                        | 2,770                                                                                  | Non-Athletic Assignments: Drama Director 535 Yearbook Sponsor Team Leader Technology Coordinator Building Level Data Coordinator                                                                                                                                 | to 1.572                         |
| Cross Country Coach                                                                                                                                                    | 3,775<br>3,145                                                                         | Yearbook Sponsor                                                                                                                                                                                                                                                 | 945                              |
| Goil Goacii                                                                                                                                                            |                                                                                        | Team Leader Technology Coordinator Building Level Data Coordinator Debate Coach Acad Super Bowl, Quiz Bowl,                                                                                                                                                      | 2.830                            |
| Boys Athletics:<br>Asst. Basketball Coach                                                                                                                              | 4.715                                                                                  | Building Level Data Coordinator                                                                                                                                                                                                                                  | 2,360                            |
| Freshman Baskelball Coach                                                                                                                                              | 3,145                                                                                  | Debate Coach                                                                                                                                                                                                                                                     | 315                              |
| Asst. Football Coach<br>Freshman Football Coach                                                                                                                        | 4,/15<br>3 145                                                                         | Spell Bowl, Math Pentathlon                                                                                                                                                                                                                                      | 790                              |
| Dasevali Cvacii                                                                                                                                                        | 4,715<br>3,145<br>4,715<br>3,145<br>4,715<br>2,360<br>4,715<br>2,360<br>4,715          | Building Level Data Coordinator Debate Coach Acad Super Bowl, Quiz Bowl, Spell Bowl, Math Pentathlon Jr Honor Society, Student Council Science Fair Coord                                                                                                        | 475                              |
| Asst. Baseball Coach                                                                                                                                                   | 2,360                                                                                  | Science Pail Coold                                                                                                                                                                                                                                               | 535                              |
| Track Coach<br>Asst. Track Coach                                                                                                                                       | 2,360                                                                                  |                                                                                                                                                                                                                                                                  |                                  |
| Wrestling Coach                                                                                                                                                        | 4,715                                                                                  | Athletics:<br>System-Wide Athletic Dir                                                                                                                                                                                                                           | 7 545                            |
| Asst. Wrestling Coach<br>Swimming Coach                                                                                                                                | 4,715<br>2,360<br>4,715<br>2,360<br>4,405                                              | System-Wide Athletic Dir<br>Boys/Girls Baskelball Coach<br>Boys/Girls Softball Coach<br>Boys/Girls Track Coach<br>Boys Football Coach                                                                                                                            | 7,545<br>1,385<br>665            |
| Asst. Swimming Coach                                                                                                                                                   | 2,360                                                                                  | Boys/Girls Softball Coach                                                                                                                                                                                                                                        | 665<br>475                       |
| Tennis Coach<br>Asst. Tennis Coach                                                                                                                                     | 4,405<br>2,205                                                                         | Boys Football Coach                                                                                                                                                                                                                                              | 1010                             |
| Soccer Coach                                                                                                                                                           | 2,205<br>4,715<br>2,360                                                                | Boys/Girls Track Coach Boys Football Coach Girls Volleyball Coach Asst. Basketball Coach Asst. Softball Coach Asst. Track Coach Asst. Track Coach Asst. Volleyball/Football Coach Soccer Coach                                                                   | 1010                             |
| Asst. Soccer Coach<br>Girls Athletics:                                                                                                                                 | 2,360                                                                                  | Asst. Softball Coach                                                                                                                                                                                                                                             | 695<br>335                       |
| Basketball Coach                                                                                                                                                       | 9,430                                                                                  | Assl. Track Coach                                                                                                                                                                                                                                                | 240                              |
| Asst Basketball Coach                                                                                                                                                  | 9,430<br>4,715<br>4,715                                                                | Asst. Volleyball/Football Coach<br>Soccer Coach                                                                                                                                                                                                                  | 505<br>665                       |
| Swimming Coach<br>Asst Swimming Coach                                                                                                                                  | 4,715<br>2,360                                                                         | Soccer Coach<br>Cheerleader Sponsor                                                                                                                                                                                                                              | 79ŏ                              |
| Volleyball Coach<br>Asst Volleyball Coach                                                                                                                              | 4,715<br>2,360<br>4,715<br>2,360<br>4,715<br>2,360<br>4,715<br>2,360<br>4,715<br>2,360 | Cheerleader Sponsor Non-Athletic Assignments: Technology Coordinator Safety Patrol Sponsor Science Fair Coordinator Instructional Systems Manager Building Level Data Coordinator Math Pentathton, Oratorical Reading Recovery Training, vr 1 & 2                | 2 205                            |
| Asst Volleyball Coach Gymnastics Coach                                                                                                                                 | 2,360<br>4,715                                                                         | Safety Pairol Sponsor                                                                                                                                                                                                                                            | 535                              |
| Asst Gymnastics Coach                                                                                                                                                  | 2,360                                                                                  | Science Fair Coordinator                                                                                                                                                                                                                                         | 535                              |
| Track Coach                                                                                                                                                            | 4,715                                                                                  | Building Level Data Coordinator                                                                                                                                                                                                                                  | 2,360                            |
| Asst Track Coach<br>Softball Coach                                                                                                                                     | 4,715                                                                                  | Math Pentathion, Oratorical                                                                                                                                                                                                                                      | 755                              |
| Asst Sortball Coach                                                                                                                                                    | 2,360                                                                                  | Reading Recovery Training, yr 1 & 2<br>Student Council                                                                                                                                                                                                           | 240                              |
| Soccer Coach<br>Asst Soccer Coach                                                                                                                                      |                                                                                        |                                                                                                                                                                                                                                                                  |                                  |
| Tennis Coach                                                                                                                                                           | 4,405<br>2,205                                                                         | SPECIAL PROGRAMS Special Olympics Coord                                                                                                                                                                                                                          | 7.50/hr                          |
| Asst Tennis Coach Athletic-Related Assignments:                                                                                                                        |                                                                                        | Special Olympics Coord<br>Spec Olymp Bsktbl Coach                                                                                                                                                                                                                | 1,290                            |
| Athletic-Related Assignments:<br>Pool Manager/Maintenance                                                                                                              | 2,515<br>3,145<br>7,545                                                                | LIFE ALTERNATIVE PROGRAM                                                                                                                                                                                                                                         |                                  |
| Ticket Manager<br>Athletic Trainer                                                                                                                                     | 7,145                                                                                  | Jr. LIFE Lead Teacher                                                                                                                                                                                                                                            | 4,405                            |
| Supv/instr/Student Trainer                                                                                                                                             | 1,260                                                                                  | rechnology Coordinator                                                                                                                                                                                                                                           | 2,830                            |
| Cheerleader Sponsor JV,Freshman Cheerleader Sponsor                                                                                                                    | 4,/15<br>2,360                                                                         | CAREER CENTER ASSIGNMENTS                                                                                                                                                                                                                                        |                                  |
| Şupervision Manager                                                                                                                                                    | 2,140                                                                                  | Non-Athletic Assignments:<br>Lead Teacher at EACC Annex                                                                                                                                                                                                          | 2,205                            |
| Supervision Manager<br>Cheerblock Sponsor<br>Booster Club Sponsor                                                                                                      | 945<br>945                                                                             | Technology Coordinator                                                                                                                                                                                                                                           | 3,145                            |
| Pool Rental Supervisor                                                                                                                                                 | 10.00/hr                                                                               | Technology Coordinator Voc Club Coord Sponsor                                                                                                                                                                                                                    | 1,415                            |
| Non-Athletic Assignments:                                                                                                                                              | A 745                                                                                  | Vocational Advisors Attend State Competition                                                                                                                                                                                                                     | 315<br>100                       |
| Drama Coach<br>Asst Drama Coach                                                                                                                                        | 4,715<br>2,360                                                                         | Attend State Competition Attend National Competition                                                                                                                                                                                                             | 200                              |
| Forensics Coach                                                                                                                                                        | 4,405                                                                                  | Approved Equip Repair, Maint, Procurement                                                                                                                                                                                                                        | 31.43/hr                         |
| Asst Forensics Coach<br>Speech Coach                                                                                                                                   | 2,140<br>3,460                                                                         | Guidance Chairperson                                                                                                                                                                                                                                             | 2,205                            |
| Asst Speech, Mock Trial Coach                                                                                                                                          | 1,575                                                                                  | National Honor Society Sponsor                                                                                                                                                                                                                                   | 945                              |
| Technólogy Coordinator (2)<br>Building Level Data Coordinator                                                                                                          | 3,145<br>2,360                                                                         | INCLUDED DUTY                                                                                                                                                                                                                                                    |                                  |
| Auxiliary Corps Director<br>WinterGuard Competitive Dance<br>Competitive Band Aux Corps Dir                                                                            | 2,360<br>2,675                                                                         | SYSTEM-WIDE ASSIGNMENTS                                                                                                                                                                                                                                          | 1,510                            |
| WinterGuard Competitive Dance Competitive Band Aux Corns Dir                                                                                                           | 3,145<br>630                                                                           | Instrutt Müsić Add Instruc<br>Psychologist                                                                                                                                                                                                                       | 2,140                            |
| Future Problem Solving                                                                                                                                                 | 2,425                                                                                  | Data Team                                                                                                                                                                                                                                                        | 395                              |
| Quiz Bowl, Sci Olympiad, Academic                                                                                                                                      |                                                                                        | HIGH SCHOOL ASSIGNMENTS                                                                                                                                                                                                                                          |                                  |
| Decathlon, Academic Super Bowl,<br>Spell Bowl Sponsor<br>National Honor Society                                                                                        | 1,575                                                                                  | Football Coach                                                                                                                                                                                                                                                   | 9,430                            |
|                                                                                                                                                                        | 945                                                                                    | Boys Basketball Coach<br>Band Director                                                                                                                                                                                                                           | 9,430<br>5,660                   |
|                                                                                                                                                                        | 945<br>885                                                                             | Asst Band Director                                                                                                                                                                                                                                               | 2,830                            |
| Senior Class Sponsor Junior Class Sponsor Sophomore Class Sponsor Freshman Class Sponsor Driver Education Coord                                                        | 1,105                                                                                  | Competitive Band Director Competitive Band Asst Director                                                                                                                                                                                                         | 1,260<br>630                     |
| Supplemente Class Sponsor<br>Freshman Class Sconsor                                                                                                                    | 630<br>630                                                                             | Competitive Band Asst Director<br>Activities Director                                                                                                                                                                                                            | 3,460                            |
| DIIACI Education Coold                                                                                                                                                 | 1,260                                                                                  | Orchestra Director                                                                                                                                                                                                                                               | 3,775<br>1,890                   |
| Driver Education                                                                                                                                                       | 34.57/hr                                                                               | Asst Orchestra Director<br>Choir Director                                                                                                                                                                                                                        | 3,775                            |
|                                                                                                                                                                        |                                                                                        | Annual, Magazine Sponsor                                                                                                                                                                                                                                         | 3 145                            |
|                                                                                                                                                                        |                                                                                        | Annual, Magazine Sponsor<br>Newspaper Sponsor<br>Media Specialist                                                                                                                                                                                                | 2,515<br>1,480                   |
|                                                                                                                                                                        |                                                                                        | Vocal Music Addtl Instruc                                                                                                                                                                                                                                        | 1,260                            |
|                                                                                                                                                                        |                                                                                        |                                                                                                                                                                                                                                                                  |                                  |

| MIDDLE SCHOOL ASSIGNMENTS Activities Director Media Specialist Band, Orchestra Director Asst Band, Orchestra, Jazz Band Vocal Music Addit Instruc Middle School Music/Elem. Assgn. | 5,345<br>945<br>3,145<br>1,575<br>630<br>160 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| ELEMENTARY ASSIGNMENTS<br>Vocal Music - System Wide<br>Elementary Choir                                                                                                            | 475                                          |
|                                                                                                                                                                                    | /0000 0040                                   |

reported.eda (2009-2010)

# Noncertified Employee Classifications and Range of Pay Rates 2012-13

| Classifications                                                            | Pay Rate Range                 |
|----------------------------------------------------------------------------|--------------------------------|
| I. Instructional and Supplementary Pupil Services                          |                                |
| a. Library aides                                                           | 8.85 - 12.77                   |
| b. Kindergarten aids                                                       | 8.85 - 12.77                   |
| c. Special education aides                                                 | 8.85 - 12.77                   |
| d. Prime time aides                                                        | 8.85 - 12.77                   |
| e. Prekindergarten/head start aides                                        | 8.85 - 12.77                   |
| f. Other                                                                   |                                |
| Technical Assistants                                                       | 13.00 - 15.83                  |
| II. Cafeteria and Food Services                                            |                                |
| a. Managers/head cooks                                                     | 12.83 - 18.40                  |
| b. School food service director                                            | 65,645 - 84,955                |
| c. All other food service employees                                        | 7.54 - 11.67                   |
| Food Services Coordinator                                                  | 21.90 - 27.05                  |
| Food Service Truck Driver                                                  | 14.65 - 17.40                  |
| Food Service Receiving/Supply                                              | 14.65 - 17.40                  |
| III. Health Services                                                       |                                |
| a. Nurses                                                                  | 28,193 - 36.204                |
| b. Nurse Assts.                                                            | 18,125 - 19,662                |
| c. Therapists                                                              | 39,901 - 59,610                |
| d. Social Workers                                                          | 28,373 - 41,722                |
| IV. Office/Clerical/Secretarial                                            | 10.85 - 17.54                  |
| V. Executive/Administrative/Accounting                                     |                                |
| a. Executive Director of Personnel and Legal Services                      | 78,520 - 102,975               |
| b. Buildings and Grounds Director (Director of Building Services)          | 77,230 -95,250                 |
| c. Public Relations & Volunteer Coordinator                                | 39,694 - 53,703                |
| d. Director of Community Education                                         | 74,655 - 88,815                |
| e. Other                                                                   | 74,000 - 00,010                |
| Executive Director of Support Services                                     | 99,115 - 117,135               |
| Supvsr. Of Acctg., Audits, Investments                                     | 74,655 - 88,815                |
| Executive Assistants                                                       | 41,308 - 53,700                |
|                                                                            | 11,000 00,700                  |
| VI. Maintenance/Custodial/Warehouse/Security/Transportation                | 10.17 10.07                    |
| a. Building custodians                                                     | 12.17 - 18.27<br>17.23 - 19.73 |
| b. Bus drivers<br>c. Other                                                 | 17.23 - 19.73                  |
| Director of Transportation/School Safety                                   | 77,230 - 95,250                |
| Ass't Supervisor of Transportation                                         | 21.90 - 27.05                  |
| Transportation Route/Driver Coordinator                                    | 18.25 - 21.32                  |
| Transportation Route/Driver Coordinator  Transportation Trainer/Dispatcher |                                |
|                                                                            | 18.25 - 21.32                  |
| Ass't Supervisor of Building Services                                      | 21.90 - 27.05                  |
| Supply Manager                                                             | 14.46 - 17.42                  |
| Custodial Pool Manager                                                     | 14.57 - 17.11                  |
| Maintenance                                                                | 18.90 - 27.74                  |
| Mechanics<br>Bus Helpers                                                   | 13.05 - 27.06<br>9.37 - 11.95  |
| Bus Helpers                                                                | 0.07 - 11.00                   |
| VII. Computer Services                                                     |                                |
| Support Technician (I)                                                     | 15.38 - 24.04                  |
| Office Systems Support Technician (I)                                      | 14.42 - 18.00                  |
| Network Engineer                                                           | 54,940 - 74,399                |
| Database Administrator/Programer                                           | 43,545 - 68,107                |

| Classifications                        | Pay Rate Range  |
|----------------------------------------|-----------------|
| Network Infrastructure Technician      | 36,000 - 60,000 |
| Computer Systems Specialist (IV)       | 56,000 - 74,000 |
| Technical Support Manager (III)        | 53,000 - 71,000 |
| Office Systems Support Manager (III)   | 48,000 - 66,000 |
| Technical Support Specialist (III)     | 48,000 - 66,000 |
| Office Systems Support Specialist (II) | 40,000 - 58,000 |
| Advanced Support Technician (II)       | 40,000 - 58,000 |
| Programmer/Analyst (II)                | 40,000 - 58,000 |

| Classifications                                       | Pay Rate Range  |
|-------------------------------------------------------|-----------------|
| VIII. Other                                           |                 |
| WVPE Radio Station Staff Announcers                   | 8.60 - 12.22    |
| WVPE Radio Station Manager                            | 46,215 - 68,660 |
| WVPE Development Director                             | 43,494 - 65,814 |
| WVPE Business Account Mgr                             | 34,328- 64,719  |
| WVPE Program Director                                 | 34,328 - 52,814 |
| WVPE Operations Manager                               | 23,766 -38,950  |
| WVPE Morning Edition Host                             | 23,766 - 36,311 |
| WVPE Promotions Manager                               | 27,743 - 41,278 |
| WVPE Membership Manager                               | 30,766 - 43,586 |
| WVPE Sr. Report & Assignment Editor                   | 29,655 - 43,423 |
| Safe & Drug Free Schools Coordinator                  | 24,036 - 28,043 |
| Title I Funded Pupil, Program, Parent Support Person  | 18.22 - 26,53   |
| Communications Coordinator                            | 35,348 - 44,025 |
| H.S. Parent/Community Liaison                         | 18.22 - 26.53   |
| School Security Officer                               | 21.66           |
| Bldg. Community Ed Coordinator                        | 25.50 - 31.88   |
| Child Care Coordinator                                | 13.24 - 16.42   |
| Adult Education Non-Contract Teachers                 | 31.43           |
| After School Comm. Ed. Organized Activities Leader    | 14.00           |
| After School Comm. Ed. Organized Activities Assistant | 9.39            |
| 21st Century Community Learning Center Coordinator    | 3,375/Semester  |
| , , ,                                                 | j               |
|                                                       | į               |
|                                                       |                 |
|                                                       |                 |
|                                                       |                 |

Total number of non-certified part-time employees = 67

Total number of non-certified full-time employees = 783

Effective June 30, 2012, the Elkhart Community Schools employed 70 certified administrative staff members with the highest salary being \$180,000, the lowest salary being \$70,795, and the average salary being \$941940.

Total student enrollment as of October 1, 2012, was 13,112:

| 445 PreKndrgrtn | 917 Grade 4 | 926 Grade 9        |
|-----------------|-------------|--------------------|
| 1137 Kndrartn   | 934 Grade 5 | 903 Grade 10       |
| 1121 Grade 1    | 982 Grade 6 | 888 Grade 11       |
| 1030 Grade 2    | 957 Grade 7 | 820 Grade 12       |
| 1027 Grade 3    | 995 Grade 8 | 30 Grade 12+/Adult |

Annual Financial Report 4

### <u>Certified Administrative Staff</u> <u>In effect June 17, 2012</u>

|                      | Lowest   | Highest   | Average  | Number    |
|----------------------|----------|-----------|----------|-----------|
|                      | Salary   | Salary    | Salary   | Personnel |
| Administrative Staff | \$70,795 | \$180,000 | \$94,140 | 70        |

### Student Enrollment October 1, 2012

| Grade Level                    | Enrollment |
|--------------------------------|------------|
| Pre-School Ages 0-2 (PW)       |            |
| Pre-Kindergarten Ages 3-5 (PK) | 445        |
| Kindergarten                   | 1,137      |
| Grade 1                        | 1,121      |
| Grade 2                        | 1,030      |
| Grade 3                        | 1,027      |
| Grade 4                        | 917        |
| Grade 5                        | 934        |
| Grade 6                        | 982        |
| Grade 7                        | 957        |
| Grade 8                        | 995        |
| Grade 9                        | 926        |
| Grade 10                       | 903        |
| Grade 11                       | 888        |
| Grade 12                       | 820        |
| Grade 12+/Adult (13)           | 30         |
| Total                          | 13,112     |

Reported

# Assessed Valuation and Tax Rates Calendar Years 2012 and 2013

|                                                        | 2012          | 2013          |
|--------------------------------------------------------|---------------|---------------|
| Assessed Valuation                                     | 2,756,004,813 | 2,663,259,714 |
| Tax Rate General Fund                                  | N/A*          | N/A*          |
| Tax Rate – Referendum Fund                             |               | <u></u>       |
| Tax Rate – Debt Service Fund                           | .5645         | .4969         |
| Tax Rate – Retirement/Severance Bond Debt Service Fund | .1033         | 0530          |
| Tax Rate – Capital Projects Fund                       | .2867         | .3866         |
| Tax Rate – School Transportation Fund                  | .2568         | .2660         |
| Tax Rate – School Bus Replacement Fund                 | .0400         | .0358         |
| Tax Rate – Special Education Preschool Fund            | N/A           | N/A           |

<sup>\*</sup>The school corporation general fund will only have a tax rate if an excess levy appeal has been approved. Per HB 1001 passed in 2008.

6/17/13

Reprtcd4

2012 Vendors over \$2,500
Payments made in excess of \$2,500 to vendors from the General, Capital Projects, and Transportation Funds

| ORDER |                                | FUND 0100    | FUND 0350    | FUND 0410/0420 | TOTAL        |
|-------|--------------------------------|--------------|--------------|----------------|--------------|
|       | Indiana State Teachers'        | 4,750,547.53 |              | 3,151.64       | 4,753,699.17 |
| 2     | Public Employees               | 1,517,600.47 | 36,081.21    | 580,565.95     | 2,134,247.63 |
|       | Indiana Michigan Power         |              | 1,441,386.04 | 55,177.66      | 1,496,563.70 |
| 4     | Kerlin Bus Sales               |              |              | 1,286,328.07   | 1,286,328.07 |
|       | Anthem Ins Co, Inc             | 1,130,055.70 | 3,131.62     | 117,183.20     | 1,250,370.52 |
|       | Meritain Health                | 976,253.47   |              | 2,946.50       | 979,199.97   |
| 7     | Elkhartnet                     |              | 852,176.00   |                | 852,176.00   |
|       | Low, L L Assoc Inc             |              | 791,925.00   |                | 791,925.00   |
| 9     | Yoder Oil Company              |              |              | 718,467.91     | 718,467.91   |
|       | Brown & Brown                  |              | 645,715.54   |                | 645,715.54   |
|       | Bashor Children's Home         | 625,716.25   |              |                | 625,716.25   |
|       | Tepe Sanitary Supply Co        | 514,304.37   | 76,532.16    | 327.59         | 591,164.12   |
|       | CenterPoint Energy Svcs, Inc   |              | 541,859.60   | 4,511.41       | 546,371.01   |
|       | Indiana Insurance              | 383,582.36   |              | 162,085.12     | 545,667.48   |
|       | Ethos, Inc                     | 9,700.00     | 388,589.44   | 113.61         | 398,403.05   |
|       | Lincoln National Life          | 329,784.19   | 1,115.17     | 17,362.95      | 348,262.31   |
| 1     | Burkett Mechanical Services    |              | 344,267.50   |                | 344,267.50   |
|       | Goshen Comm Schools            | 273,430.76   | 50,000.00    |                | 323,430.76   |
|       | R K Sports Seating, Inc        |              | 285,900.00   |                | 285,900.00   |
| 20    | Advanced Imaging               | 89,880.30    | 189,098.60   |                | 278,978.90   |
|       | Cenergistic Inc                |              | 244,200.00   |                | 244,200.00   |
| 22    | Datena Construction            |              | 237,388.68   |                | 237,388.68   |
| 23    | Two Cubed Solutions, LLC       |              | 210,093.28   |                | 210,093.28   |
| 24    | Elkhart Public Utilities       |              | 199,194.96   | 1,711.28       | 200,906.24   |
| 25    | Lattimer Lawn Care             |              | 199,479.50   |                | 199,479.50   |
| 26    | Activate Healthcare            | 178,183.00   |              |                | 178,183.00   |
| 27    | Northern In Public Sv          |              | 146,182.10   | 917.01         | 147,099.11   |
| 28    | Primary Engineering, Inc       |              | 144,376.50   |                | 144,376.50   |
|       | T C U Agency, LLC              | 141,048.00   |              |                | 141,048.00   |
| 30    | Quinlan & Fabish Music Co      | 46,317.14    | 79,424.48    |                | 125,741.62   |
| 31    | Crossing National, The, Inc    | 121,500.00   |              |                | 121,500.00   |
| 32    | Central Michigan Paper         | 116,261.87   |              |                | 116,261.87   |
|       | Niblock Escavation Inc         | 586.00       | 12,424.50    | 92,004.18      | 105,014.68   |
|       | Child and Parent Services, Inc | 103,463.41   |              | ·              | 103,463.41   |
|       | City of Elkhart                | ·            |              | 99,452.97      | 99,452.97    |
| 36    | American Compensation          | 86,510.09    |              | 9,304.24       | 95,814.33    |
|       | CDW-G                          | 2,255.80     | 90,326.80    | 1,630.93       | 94,213.53    |
| 38    | Himco Waste-Away Ser Inc       | 93,641.29    | ·            | ·              | 93,641.29    |
|       | Follett Library Res            | 92,995.17    | ·.···        |                | 92,995.17    |
|       | Citizens Management Inc        | 87,600.70    |              | 4,066.97       | 91,667.67    |
|       | Frontier                       | 85,325.03    |              |                | 85,325.03    |
|       | Shoff Security Sers Inc        |              | 67,813.90    | 4,784.00       | 72,597.90    |
|       | Indiana Employment Sec Div     | 56,404.46    | ,,           | 13,276.22      | 69,680.68    |
|       | Communication Company          | , , , ,      | 66,018.38    | ,              | 66,018.38    |
|       | Midland Engineering Co Inc     |              | 65,866.00    |                | 65,866.00    |
|       | Petroleum Traders Corp         |              | ,            | 63,959.85      | 63,959.85    |
|       | Educational Furniture          |              | 61,839.47    | ,              | 61,839.47    |
|       | S M R Communications Inc       | 481.00       | 1,542.00     | 56,841.50      | 58,864.50    |
|       | Apple Computer                 | 849.00       | 56,616.00    | ,              | 57,465.00    |

| ORDER | VENDOR NAME                  | FUND 0100 | FUND 0350 | FUND 0410/0420 |           |
|-------|------------------------------|-----------|-----------|----------------|-----------|
| 50    | Mid-City Supply Co Inc       | 49,381.31 | 4,146.66  |                | 53,527.97 |
| 51    | Lars Rishaug Painting &      |           | 51,626.56 |                | 51,626.56 |
| 52    | Wa-Nee Community Schools     | 45,001.45 |           |                | 45,001.45 |
| 53    | G E Betz, Inc                |           | 41,218.00 |                | 41,218.00 |
| 54    | Proctor, Todd W              |           | 40,670.12 | •              | 40,670.12 |
| 55    | Panzica Building Corporation |           | 40,000.00 |                | 40,000.00 |
| 56    | Bye Mo'R Inc                 | 39,369.90 | 137.89    |                | 39,507.79 |
| 57    | Dell Marketing Lp            |           | 38,982.79 |                | 38,982.79 |
| 58    | Lee Company, Inc             |           | 38,955.00 |                | 38,955.00 |
| 59    | Guardian - Appleton          | 34,703.88 | 96.10     | 3,596.00       | 38,395.98 |
| 60    | C E D Credit Office          | 37,515.79 |           |                | 37,515.79 |
| 61    | Monteith/Michiana Tire       |           |           | 37,407.40      | 37,407.40 |
| 62    | Schwartz Electric, Inc       | 864.00    | 36,066.67 |                | 36,930.67 |
| 63    | Power Brake &                |           |           | 36,785.99      | 36,785.99 |
| 64    | Herrman & Goetz Inc          |           | 34,888.29 | 655.00         | 35,543.29 |
| 65    | United States Postal Ser     | 34,984.21 |           | 291.80         | 35,276.01 |
| 66    | One Way Audio Group          |           | 34,889.47 |                | 34,889.47 |
| 67    | Bambi's Roofing              |           | 34,770.78 |                | 34,770.78 |
| 68    | Bib B's Tree Service         |           | 31,470.00 |                | 31,470.00 |
| 69    | Leisure Pools & Spas Co      | 12,635.90 | 18,187.48 |                | 30,823.38 |
| 70    | Collision Repair Systems Inc |           |           | 30,434.18      |           |
| 71    | N J N Inc                    |           | ĺ         | 29,270.00      | 29,270.00 |
|       | Foliett Software Co          | 18,824.09 | 10,325.00 | ·              | 29,149.09 |
|       | Griffen P & H Inc            | 399.79    | 25,176.37 |                | 25,576.16 |
|       | N C S Pearson Inc            | <u> </u>  | 25,408.49 |                | 25,408.49 |
|       | Ridge Company                |           | , i       | 24,447.83      | 24,447.83 |
|       | Quill Corporation            | 23,242.66 | 437.98    | 578.76         | 24,259.40 |
|       | Steele Healthcare Solutions  | 23,032.75 |           |                | 23,032.75 |
|       | Barnes & Thornburg           | 22,923.50 | İ         |                | 22,923.50 |
|       | HRP Construction Inc         | ,         | 22,826.35 |                | 22,826.35 |
|       | Brenner Design Inc           |           | 22,544.27 | 1              | 22,544.27 |
|       | School Specialty             | 19,318.61 | 3,050.25  |                | 22,368.86 |
|       | Menards                      | 19,795.75 | 2,080.00  | 225.65         | 22,101.40 |
|       | Air Filter & Equipment, Inc  | 18,612.40 | 2,431.74  |                | 21,044.14 |
|       | Michiana Public Broadcasting |           | 20,978.00 |                | 20,978.00 |
|       | Safe Hiring Solutions        | 20,613.50 | 1         |                | 20,613.50 |
|       | A-One Signs & Graphics       | 4,960.07  | 12,780.87 | 2,330.35       | 20,071.29 |
|       | Unity School Bus Parts       | .,        |           | 19,902.42      | 19,902.42 |
|       | Education Networks of Americ | 19,819.29 |           | ,              | 19,819.29 |
|       | Lithotone, Inc               | 19,789.72 |           |                | 19,789.72 |
|       | Marbach, Brady Land Survey   |           | 11,204.00 | 8,367.00       | 19,571.00 |
|       | Current Mechanical           | · ·       | 19,476.20 | -,             | 19,476.20 |
|       | Decatur Truck & Tractor      |           |           | 19,380.75      | 19,380.75 |
|       | Safety-Kleen Corp            |           | 18,080.00 | 981.71         | 19,061.71 |
| 1     | Print Shop, The              | 18,803.94 | ,         | 341111         | 18,803.94 |
|       | Schindler Elevator Corp      |           | 18,598.60 |                | 18,598.60 |
|       | Open Storage Solutions, Inc  |           | 18,312.48 |                | 18,312.48 |
|       | Fox Fire Safety, Inc         |           | 17,742.69 |                | 17,742.69 |
|       | E S C O Communications       | 130.00    | 17,610.17 |                | 17,740.17 |
|       | Hydronic & St4eam Eq Co      | 17,670.28 | ,         |                | 17,670.28 |
|       | B & B Equipment Inc          | ,575.25   |           | 17,610.17      | 17,610.17 |
|       | Elkhart Clinic LLC           |           |           | 16,991.00      | 16,991.00 |
|       | Omni Group, The              | 16,906.45 |           | 10,001100      | 16,906.45 |
|       | Traffic Control Corp         | .0,000.10 | 15,264.56 | 1,330.00       | 16,594.56 |

| 105 V  | D N H Hoffman Inc             | 40 007 04  |           |             | TOTAL     |
|--------|-------------------------------|------------|-----------|-------------|-----------|
|        |                               | 16,307.31  |           |             | 16,307.31 |
|        | /oice Data Systems LLC        |            | 15,962.15 |             | 15,962.15 |
| 106 E  | Elkhart County Treasurer      |            | 15,705.78 |             | 15,705.78 |
| 107 N  | Novak-Roberts, Frances        |            |           | 15,636.00   | 15,636.00 |
| 108 S  | Service Experts Heating & Air |            | 646.75    | 14,985.00   | 15,631.75 |
| 109 Z  | Ziker Cleaners Inc            |            |           | 15,575.99   | 15,575.99 |
| 110 H  | Hill Truck Sales Inc          |            |           | 15,444.23   | 15,444.23 |
| 111 G  | Blass Doctor                  |            | 14,534.83 | 670.42      | 15,205.25 |
|        | Krause, Laura                 | 15,175.00  | ·         |             | 15,175.00 |
|        | Plato Learning                |            | 15,158.50 |             | 15,158.50 |
|        | ake City Bank                 | 14,923.59  |           |             | 14,923.59 |
|        | asalle Bristol                | 45.00      | 14,873.04 |             | 14,918.04 |
|        | Sibson Insurance Agency Inc   | 13,963.50  | ·         | 636.75      | 14,600.25 |
|        | ndiana Developmental          | 14,493.06  |           |             | 14,493.06 |
|        | NEA, LLC                      | 14,199.66  |           |             | 14,199.66 |
|        | Johnson Controls Inc          | 14,170.46  |           |             | 14,170.46 |
|        | Auto-Owners Insurance Co      | 13,658.00  |           |             | 13,658.00 |
|        | Enyart Ele Motor Ser Inc      | . 5,555.50 | 13,375.89 |             | 13,375.89 |
|        | Vextel Communications         |            | 10,070.00 | 13,043.25   | 13,043.25 |
|        | Stoneware, Inc                |            | 12,750.00 | 10,010.20   | 12,750.00 |
| 124 T  | ruth Publishing Company, Inc  | 12,677.26  | 12,700.00 | 30.69       | 12,707.95 |
| 125 D  | Depco LLC                     | 12,077.20  | 12,370.00 | 00.00       | 12,370.00 |
|        | Quality Asphalt Paving        |            | 32,070.00 | 12,283.00   | 12,283.00 |
|        | Boyce, A E Co Inc             | 12,244.50  |           | 12,200.00   | 12,244.50 |
|        | Prove, Iverson C              | 12,244.00  | 11,500.00 |             | 11,500.00 |
|        |                               |            | 11,348.27 |             | 11,348.27 |
|        | Softchoice Corp               | 11,202.96  | 11,040.21 |             | 11,202.96 |
|        | Blick, Dick Co                | 11,202.96  |           | <del></del> | 11,091.10 |
|        | Bristol Municipal Util        | 11,091.10  | 40.500.00 |             |           |
|        | ire Alarm System Testing LLC  | 40.500.60  | 10,560.00 |             | 10,560.00 |
|        | Child and Parent Services     | 10,522.60  |           |             | 10,522.60 |
|        | Vildman Business Group        | 10,250.40  |           |             | 10,250.40 |
|        | Kenney Corporation            | 10,205.02  |           | 407.04      | 10,205.02 |
|        | Brainger, W W Inc             | 9,928.94   |           | 187.91      | 10,116.85 |
|        | Rainbow Book Co               | 10,111.50  |           | 40,000,00   | 10,111.50 |
|        | ducation Logistics, Inc       |            |           | 10,000.00   | 10,000.00 |
|        | uto Jet Muffler Corp          |            |           | 9,978.18    | 9,978.18  |
|        | (endall/Hunt Publish Co       | 9,703.09   |           |             | 9,703.09  |
|        | Iorth Side Auto Parts         |            |           | 9,672.89    | 9,672.89  |
|        | Ic Allister, Rick             | 575.64     | 9,061.12  |             | 9,636.76  |
|        | Martin's Supermarket #02      | 9,567.54   |           |             | 9,567.54  |
|        | iberty Agency Underwriters    | 7,375.00   |           | 2,159.00    | 9,534.00  |
|        | MacAllister Machinery Co      | 1,106.02   | ·····     | 8,146.87    | 9,252.89  |
|        | chuell Fence Co               |            | 9,172.50  |             | 9,172.50  |
|        | ong's Lock Shop               |            | 9,078.75  |             | 9,078.75  |
|        | Manufacturers and Traders     |            | 9,025.59  |             | 9,025.59  |
|        | nap-On Industrial             |            |           | 9,016.63    | 9,016.63  |
|        | lugsy's Elkhart               |            | 8,965.00  |             | 8,965.00  |
|        | ccu-Screen Labs, Inc          | 8,925.00   |           |             | 8,925.00  |
|        | eardsley Auto Repai           |            |           | 8,800.95    | 8,800.95  |
|        | Cengage Learning              | 8,790.75   |           |             | 8,790.75  |
| 154 4  | T Door Systems Inc            |            | 8,692.45  |             | 8,692.45  |
| 155 M  | luncie Community Schools      | 8,557.75   |           |             | 8,557.75  |
| 156 Sc | chuster Sheet Metal, Inc      | 2,394.20   | 6,119.00  |             | 8,513.20  |
| 157 Pi | ioneer Randustrial            | 8,497.85   |           |             | 8,497.85  |

| ORDER | VENDOR NAME                            | FUND 0100     | FUND 0350    | FUND 0410/0420 | TOTAL         |
|-------|----------------------------------------|---------------|--------------|----------------|---------------|
| 158   | Help Desk Technology                   |               | 8,368.00     |                | 8,368.00      |
| 159   | Shultz Insurance Agency                | 8,307.00      |              |                | 8,307.00      |
| 160   | Burkhart Advertising                   | 8,263.00      |              |                | 8,263.00      |
| 161   | Dyna Systems                           | ,             |              | 8,189.66       | 8,189.66      |
| 162   | Elkhart Clinic LLC                     | 8,145.00      |              |                | 8,145.00      |
| 163   | M S D of Lawrence Township             | 8,077.10      |              |                | 8,077.10      |
| 164   | SkillSurvey, Inc                       |               | 7,865.00     |                | 7,865.00      |
| 165   | Worldwide Battery Co LLC               |               |              | 7,786.34       | 7,786.34      |
| 166   | Pemberton Davis                        |               | 7,674.98     |                | 7,674.98      |
| 167   | United States Postal Ser               | 7,601.74      |              |                | 7,601.74      |
| 168   | American Council on Educ               | 7,600.00      |              |                | 7,600.00      |
| 169   | National School Towel Sys              | 7,559.24      |              |                | 7,559.24      |
| 170   | Inland Power Group Inc                 |               |              | 7,534.93       | 7,534.93      |
| 171   | W S J V Television                     | 7,500.00      |              |                | 7,500.00      |
| 172   | H J Umbaugh & Associates               | 7,500.00      |              |                | 7,500.00      |
| 173   | Humanex Ventures LLC                   |               | 7,472.00     |                | 7,472.00      |
| 174   | Indiana School Boards Assoc            | 7,375.00      |              |                | 7,375.00      |
| 175   | Cardmember Service                     | 4,939.69      | 2,357.95     |                | 7,297.64      |
| 176   | M C Equipment, Inc                     |               |              | 7,118.65       | 7,118.65      |
| 177   | Key Curriculum Press                   | 7,075.70      |              |                | 7,075.70      |
| 178   | LEGO Education                         | 5,136.00      | 1,906.95     |                | 7,042.95      |
| 179   | Facilities Management                  |               | 7,040.00     |                | 7,040.00      |
| 180   | School Health Corp                     | 7,021.47      |              |                | 7,021.47      |
| 181   | Empower Learning LLC                   |               | 7,000.00     |                | 7,000.00      |
| 182   | Logistics Management, Inc              |               |              | 6,965.00       | 6,965.00      |
| 183   | Full Compass Systems Ltd               | 4,374.94      | 2,342.59     |                | 6,717.53      |
| 184   | Cambridge University Press             | 6,646.51      |              |                | 6,646.51      |
|       | Havel                                  |               | 6,623.25     |                | 6,623.25      |
| 186   | Consolidated Fireprotect               | 35.00         | 6,437.50     |                | 6,472.50      |
|       | Hostetler Lawn &                       |               | 6,396.00     |                | 6,396.00      |
| -     | IAAVDInc                               |               | 6,390.00     |                | 6,390.00      |
|       | Haworth, Robert                        | 6,263.19      |              |                | 6,263.19      |
|       | Abe's Free Flow, Inc                   | 0.440.00      | 6,210.70     | -              | 6,210.70      |
|       | Damar Services Inc                     | 6,143.28      | 5.005.00     |                | 6,143.28      |
|       | Ferree Movers                          | 500501        | 5,925.36     |                | 5,925.36      |
|       | School Specialty                       | 5,905.01      | F 600 65     |                | 5,905.01      |
|       | Howard, Donnavon & Tina                | 0.00= =0      | 5,900.00     |                | 5,900.00      |
|       | Kinetic Recreation Design LLC          | 2,027.50      | 3,851.00     |                | 5,878.50      |
|       | Northern Electric Company Inc          | 250.00        | 5,619.56     |                | 5,869.56      |
|       | Rainbow Irrigation Inc                 | 5 000 50      | 5,863.63     |                | 5,863.63      |
|       | Papers Inc, The                        | 5,836.70      |              |                | 5,836.70      |
|       | N S B A Council of School              | 5,750.00      |              |                | 5,750.00      |
| 200   | Proforma Data & Marketing              | 5,725.61      | 0.504 (10.05 | 0.700.040.44   | 5,725.61      |
|       | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 12,765,297.98 | 8,581,142.35 | 3,730,619.11   | 25,077,059.44 |

### Annual Financial Report

### Statement of Indebtedness Calendar Year 2012

| Indebtedness                                                               | Principal Outstanding |
|----------------------------------------------------------------------------|-----------------------|
| Temporary Loans                                                            |                       |
| School Bonds                                                               | 35,010,000.00         |
| Emergency Loans                                                            |                       |
| School Bus Loans                                                           |                       |
| Holding Company – Public & Private                                         | 76,675,000.00         |
| Veterans' Memorial Loans                                                   |                       |
| Common School Loans                                                        | 955,584.00            |
| Indiana Bond Bank/Anticipation Notes                                       |                       |
| Retirement/Severance Bond Debt                                             |                       |
| Other Tax Board Approved Debt                                              |                       |
| TOTAL                                                                      | \$112,640,584.00      |
| Outstanding Encumbrances - All Funds (Include purchase orders, vendor con- | ф о дод сси оо        |
| tracts, letters of commitment, leases)                                     | \$ 3,727,664.00       |



J. C. RICE EDUCATIONAL SERVICES CENTER Elkhart Community Schools 2720 California Road, Elkhart, IN 46514-1220 (574) 262-5500 www.elkhart.k12.in.us

I hereby certify that the annual financial report is true and accurate in every respect to the best of my knowledge and belief. I further certify that all contracts, vouchers, and bills for all payments made by the school corporation are in its possession and open to public inspection.

Date: July 23, 2013

Signature \_\_\_

Secretary Board of School Trustees Elkhart Community Schools 2720 California Road Elkhart, Indiana 46514

### 2013 Budget Goals Statement for Elkhart Truth

Elkhart Community Schools shall strive to achieve a percentage of expenditure for academic achievement and student instructional support during fiscal year 2013 that is equal to 63.8%, or greater. Elkhart Community Schools is committed to the identification of efficiencies in all expenditure categories. Elkhart Community Schools is a participating member of the North Central Indiana Energy Cooperative, an organization of public school corporations formed for the purpose of purchasing natural gas.



## MEMORANDUM

TO: Doug Hasler, Robert Haworth

**Board of School Trustees** 

DATE: 7-18-2013

RE: School Technology Advancement Account

Attached is information and a petition form to receive funds from the Indiana State Board of Education School Technology Advancement Account for 2013-14. The petition requires the signatures of both superintendent and school board president.

The purpose of the School Technology Advancement Account is to provide low interest loans to school corporations for the purchase of computer hardware and software to be used for student instruction. Based on current enrollment, ECS qualifies for a loan of \$262,240.

Completed petitions are due to the IDOE Office of School Finance in Indianapolis by August 2, 2013.

### Petition to the Indiana State Board of Education for Funds From the School Technology Advancement Account Fiscal Year 2014

| Co  | orporation No:                                                               | 2305                                                         |                                                                                     |
|-----|------------------------------------------------------------------------------|--------------------------------------------------------------|-------------------------------------------------------------------------------------|
| Co  | orporation Name                                                              | Elkhart Community Schools                                    |                                                                                     |
|     | ontact Person:<br>ontact email:                                              | Daniel Rice drice@elkhart.k12.in.us                          |                                                                                     |
|     | reet Address:<br>ty/State/Zip                                                | 2720 California Road<br>Elkhart, IN 46514                    |                                                                                     |
| Er  | rollment (DOE-                                                               | PE 2012-2013) 13112                                          | <del></del>                                                                         |
| Ar  | nount requeste                                                               | d from Technology Advancen                                   | nent Account \$                                                                     |
| All | <ul><li>If your corposit software for</li><li>If your corposit for</li></ul> | student instruction, complete F                              | to purchase computer hardware and form STAA-A.  develop and implement an innovative |
|     |                                                                              | ancements range from a minim he following formula:           | ium of \$20,000 to a maximum                                                        |
|     | STEP ONE: DO                                                                 | DE-PE 2012-2013 enrollment                                   | 13112                                                                               |
|     | STEP TWO: Di                                                                 | vide STEP ONE by 25                                          | 524.48                                                                              |
|     | STEP THREE:                                                                  | Multiply STEP TWO by \$500                                   | \$262,240<br>Eligible amount                                                        |
|     |                                                                              | ng STAA funds available, pleas<br>available (yes) (no        | se check here to be considered for ) $\frac{x}{x}$                                  |
| 1.  | Amount reques                                                                | ted in additional funds \$                                   |                                                                                     |
| 2.  |                                                                              | a brief description of the addition of the cost by building. | onal project components to be funded                                                |
| 3.  |                                                                              | ol corporation have a current apment? (yes) _x (no)          | oproved 3-year technology plan on file                                              |
|     |                                                                              |                                                              |                                                                                     |

If the school's three year technology plan is not on file or has been updated, please attach a copy to this application.

| 4. | Project Cost Breakdown                                                                                                                  |                   |                 |               |
|----|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------|-----------------|---------------|
| a. | Technology                                                                                                                              | \$_               | 262,240         |               |
| b. | Other project cost (please specify)                                                                                                     | \$_               |                 |               |
| C. | Other project cost (please specify)                                                                                                     | \$_               |                 |               |
| d. | Total project cost (sum lines a through c)                                                                                              | \$_               | 262,240         |               |
| f. | Sources of funds used to finance the project: Common School Technology Loan Other (Specify) Total sources of funds (line e plus line f) | \$.<br>\$.<br>\$. | 262,240         | <br>          |
| 5. | Please answer the following questions:  a. Outstanding principle amount of all obligation                                               | ns foi            | the school:\$11 | 12,640,584.90 |
|    | b. Current debt service tax rate: 0.4969                                                                                                |                   |                 |               |

# Form STAA-A Petition to purchase of computer hardware and software for student instruction

1. Briefly describe the computer hardware and/or software being purchased: (Please attach a breakdown of the project cost by building)

This funding will be used to purchase 440 computers and software for student use in one high school and six elementary schools (in classrooms and computer labs). These computers will be used for instruction and will allow for increased access to local and state online instructional resources and assessments, such as ECAs and ISTEP+.

2. Briefly cite evidence that said hardware and/or software will be used primarily for student instruction.

The addition of these computers fits within Elkhart Community Schools' long-range technology plan which was developed by our corporation technology team and approved by IDOE.

| Dated this                  | day of | , 2013.                             |
|-----------------------------|--------|-------------------------------------|
| Superintendent Signature    |        | School Board President Signature    |
| Superintendent printed name |        | School Board President printed name |
| Date of Board Approval:     |        |                                     |

### Form STAA-B Petition to Develop and Implement Innovative Technology Projects

| A. | Check either or both: Project will introduce new technology to the school corporation                                           |
|----|---------------------------------------------------------------------------------------------------------------------------------|
|    | Project will introduce new methods of instruction to the corporation                                                            |
| B. | Briefly describe the new technologies and/or new methodologies being introduced:                                                |
| C. | Briefly explain how the project is expected to advance student learning and achievement?                                        |
| D. | Briefly describe the method(s) which will be used to evaluate the degree to which the above stated goal is achieved.            |
| Ε. | For each budget category below, state the dollar amount to be spend and briefly describe the goods or services to be purchased: |
|    | entracted services amount \$escription:                                                                                         |
|    | rdware amount \$escription:                                                                                                     |
|    | aterials/Supplies amount \$<br>scription:                                                                                       |
|    | rsonnel amount \$scription:                                                                                                     |

| Other amount \$ Description: |                                     |
|------------------------------|-------------------------------------|
| Dated this day of            | , 2013.                             |
| Superintendent Signature     | School Board President Signature    |
| Superintendent printed name  | School Board President printed name |
| Date of Board Approval:      |                                     |

Applications are due by 4:30 p.m. on Friday, August 2, 2013. Mail completed applications to:

Indiana Department of Education
Attn: Teresa Hemmerle, Office of School Finance
115 West Washington Street
South Tower, Suite 600
Indianapolis, IN 46204

### STAA Petition, Fiscal Year 2014 2305: Elkhart Community Schools

| Hardware and software being purchased |           |            |
|---------------------------------------|-----------|------------|
| Qty Item                              |           | Total      |
| 440 Dell GX 3010 Desktop Computer     | \$ 543.70 | \$ 239,228 |
| 440 Microsoft Office                  | \$ 52.30  | \$ 23,012  |
| Total Project                         |           | \$ 262,240 |

| Project cost by building |           |    |         |
|--------------------------|-----------|----|---------|
| Qty Location             |           | То | tal     |
| 140 Memorial High School | \$ 596.00 | \$ | 83,440  |
| 50 Hawthorne Elementary  |           | \$ | 29,800  |
| 50 Monger Elementary     |           | \$ | 29,800  |
| 50 Osolo Elementary      |           | \$ | 29,800  |
| 50 Pinewood Elementary   |           | \$ | 29,800  |
| 50 Riverview Elementary  |           | \$ | 29,800  |
| 50 Roosevelt Elementary  |           | \$ | 29,800  |
|                          |           |    |         |
| 440                      |           | \$ | 262,240 |

### ELKHART COMMUNITY SCHOOLS Elkhart, Indiana

July 23, 2013

TO:

**Board of School Trustees** 

Dr. Haworth

FROM:

Douglas A. Hasler DH

SUBJECT:

Refunding of 2003 First Mortgage Refunding Bonds

Recently, Elkhart Schools has taken advantage of several refunding opportunities to generate savings to the school corporation, which in turn will translate into lower tax levies and tax rates for property owners within Elkhart Schools. We have identified another refunding opportunity, this one relating to the 1998 lease-rental bonds for the high schools, refunded initially in 2003. Current estimates of savings resulting from such a refunding are approximately \$200,000, or 2.5% (net present value savings). Historically, we have targeted a savings level of 2% or better when doing refundings.

I am attaching a proposed resolution that would authorize a refunding of the 1998 lease-rental bonds. As I am unable to attend the July 23<sup>rd</sup> Board meeting, Dr. Haworth will be recommending your approval of this proposed resolution.

Jeff Qualkinbush from Barnes & Thornburg and Kevin McCanna from Speer Financial are assisting us throughout the refunding process.

Please contact me at 262-5563 if you have questions concerning this matter.

#### RESOLUTIONS OF BOARD OF SCHOOL TRUSTEES APPROVING AMENDMENTS TO CERTAIN LEASES AND TAKING OTHER ACTIONS REGARDING FIRST MORTGAGE REFUNDING BONDS

WHEREAS, the Elkhart Community Schools Building Corporation (the "Prior Corporation") previously issued its First Mortgage Bonds of 1998 (the "1998 Bonds"), in the original aggregate principal amount of Thirty-Eight Million Dollars (\$38,000,000), dated as of April 1, 1998, pursuant to a Trust Indenture, dated as of April 1, 1998 (the "Original Indenture"), between the Prior Corporation and Fort Wayne National Bank, as trustee (the "1998 Trustee"), for the purpose of procuring funds to pay the cost of acquiring the existing Central High School, the existing Memorial High School and the real estate upon which they are located and making certain renovations thereto; and

WHEREAS, in connection with the issuance of the 1998 Bonds, the Prior Corporation and the Elkhart Community Schools, Elkhart County, Indiana (the "School Corporation") entered into a Lease, dated as of February 24, 1998 (the "Original Lease") of all or a portion of Central High School, Memorial High School and the real estate upon which such facilities are located (the "Leased Premises"); and

WHEREAS, in 2003 the Prior Corporation issued its First Mortgage Refunding Bonds, Series 2003, in the original aggregate principal amount of \$32,765,000 (the "2003 Bonds"), in accordance with the Original Indenture, as supplemented and amended by a First Supplemental Trust Indenture, dated as of October 1, 2003 (the "First Supplemental Indenture"), by and between the Prior Corporation and National City Bank of Indiana (as successor to the 1998 Trustee), as trustee (the "2003 Trustee"), for the purpose of procuring funds to advance refund all of the outstanding 1998 Bonds and pay costs of issuing the 2003 Bonds; and

WHEREAS, earlier this year, the Elkhart Community School Building Corporation (as assignee to the Prior Corporation)(the "Corporation") issued its First Mortgage Bonds, Series 2013A, 2013B and 2013C in the original aggregate principal amount of \$1,255,000, \$1,445,000 and \$1,235,000, respectively, in accordance with a Second Supplemental Trust Indenture, dated as of May 1, 2013 (the "Second Supplemental Indenture"), by and between the Corporation and U.S. Bank National Association (successor to the 2003 Trustee), as trustee (the "2013 Trustee"), for the purpose of procuring funds to reimburse the School Corporation for improvements made by the School Corporation to the Leased Premises since it has been owned by the Prior Corporation and to pay for the costs of certain renovations and installation of equipment at the Leased Premises; and

WHEREAS, Indiana Code 5-1-5, as amended, authorizes the refunding of all or a portion of the 2003 Bonds prior to such time as such 2003 Bonds are subject to redemption in order to effect a savings; and

WHEREAS, Article VII of the First Supplemental Indenture provides the Corporation may redeem all or any part of the 2003 Bonds maturing on or after February 15, 2014, on any date not earlier than August 15, 2014, at a price equal to the aggregate principal amount of the 2003 Bonds being redeemed, plus interest accrued to the date fixed for redemption, and without any redemption premium; and

WHEREAS, in accordance with Indiana Code 5-1-5, the Corporation desires to provide for the issuance of bonds to current refund all or any portion of the 2003 Bonds which are currently outstanding (the "Refunded 2003 Bonds"), to effect a savings to the Corporation and, by reason of the corresponding reduction in the lease rental payments to provide a savings to the School Corporation; and

WHEREAS, the Corporation intends to execute and issue its First Mortgage Refunding Bonds (with such additional series designation and other distinguishing characteristics, if any, as determined at the time of issuance) in one or more series in an aggregate principal amount not to exceed Eight Million Dollars (\$8,000,000) (the "Refunding Bonds"), in the form and subject to the terms provided in the Third Supplemental Trust Indenture, to be dated either the first day or the fifteenth day of the month in which the Refunding Bonds are issued or sold (the "Third Supplemental Indenture") (the Original Indenture, as supplemented and amended by the First Supplemental Indenture, the Second Supplemental Indenture and the Third Supplemental Indenture, the "Indenture"), which will be by and between the Corporation and the 2013 Trustee, in order to (a) provide funds, together with funds currently on deposit in the Original Indenture, to current refund all of the Refunded 2003 Bonds by depositing into an irrevocable escrow account an amount of funds and non-callable Government Obligations, the principal of and interest on which when due will be sufficient to pay on redemption date all of the principal of, and accrued and unpaid interest on, the Refunded 2003 Bonds and (b) provide funds to pay all of the costs of issuance of the Refunding Bonds including all of the incidental expenses necessary to be incurred in connection with the issuance of the Refunding Bonds or on account thereof (clauses (a) and (b), collectively, the "Refunding Program"); and

WHEREAS, Indiana Code § 5-1-5-15 provides that, in connection with the issuance of refunding bonds, an issuing body and the lessee of any building, financed with the proceeds or obligations being refunded may enter into an amendment modifying or amending the provisions of such lease in one or more of the following respects: (i) to provide for a reduction in the amount of lease rental payable by the lessee to be effective upon the redemption or defeasance of the bonds being refunded; (ii) to provide for extensions or reductions of the time set forth in the lease before the option of the lessee to purchase may be exercised to such times as may be agreed upon by the issuing body and the lessee; or (iii) to provide that the lease rental payable by the lessee or lessees after redemption of the bonds being refunded may be payable to the trustee under a trust indenture securing such refunding bonds; and

WHEREAS, in accordance with Indiana Code § 5-1-5-15, the Board of School Trustees of the School Corporation (the "Board") now desires (i) to enter into an amendment to the Original Lease as amended prior to the date hereof (collectively, the "Lease") (the "Third Amendment to Lease") with the Corporation for the purpose of modifying or amending the provisions of the Lease to provide for a reduction in the amount of lease rental payable by the School Corporation to reflect the savings obtained from the issuance of the Refunding Bonds and to be effective upon the defeasance of the Refunded 2003 Bonds; (ii) approve the issuance of the Refunding Bonds in one or more series, and (iii) authorize certain actions in connection therewith.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF SCHOOL TRUSTEES OF THE ELKHART COMMUNITY SCHOOLS, ELKHART COUNTY, INDIANA, AS FOLLOWS:

Section 1. Third Amendment to Lease. The Third Amendment to Lease, in the form and substance acceptable to the President or any other officer of the Board, be, and hereby is, approved.

The President or any other officer of the Board be, and hereby is, authorized and directed to execute and deliver the Third Amendment to Lease, with such changes to the form thereof as such officer deems necessary or advisable, in the name and on behalf of the School Corporation, and the Secretary or any other officer of the Board be, and hereby is, authorized and directed to attest such execution, and any such execution and delivery and any such attestation heretofore effected be, and hereby are, ratified and approved.

<u>Section 2.</u> Continuing Disclosure Contract. The Continuing Disclosure Contract, dated as of the date the Refunding Bonds are issued (the "Undertaking"), executed by the School Corporation, in the form and substance acceptable to the President or any other officer of the Board be, and hereby is, approved.

If necessary, the President or any other officer of the Board be, and hereby is, authorized and directed to execute and deliver the Undertaking, with such changes to the form thereof as such officer deems necessary or advisable, in the name and on behalf of the School Corporation, and the Secretary or any other officer of the Board be, and hereby is, authorized and directed to attest such execution, and any such execution and delivery and any such attestation heretofore effected be, and hereby are, ratified and approved.

Section 4. Official Statement. The Preliminary Official Statement with respect to the Refunding Bonds, in the form and substance acceptable to the President or any other officer of the Board (collectively, the "Preliminary Official Statement") be, and hereby is approved, with such changes as are approved by the President of the Board. The President is hereby authorized and directed, in the name and on behalf of the Board, to place the Preliminary Official Statement into final form as the Final Official Statement of the Corporation. The President is authorized to sign the Final Official Statement and by such signature approve its execution.

Section 5. Refunding Bonds. The Board finds that the providing for the financing, refinancing, constructing and equipping of such school facilities by the Corporation and the leasing of same to the School Corporation is in the public interest of the citizens of the School Corporation, and all of the foregoing is a proper public purpose for which this Board agrees to cooperate with the Corporation.

The issuance, sale and delivery by the Corporation of the Refunding Bonds in one or more series under the Indenture in the aggregate principal amount not to exceed \$8,000,000, is hereby approved, so long as the issue and sale of each series of the Refunding Bonds has been approved by the Executive Director of Support Services of the School Corporation (the "Executive Director") or the Superintendent of the School Corporation (the "Superintendent"), and the net present value debt service savings is at least equal to two percent (2.00%) of the

outstanding principal amount of the Refunded 2003 Bonds being refunded with the proceeds of the Refunding Bonds.

Upon the redemption or retirement of the all Bonds issued under the Indenture, the School Corporation will accept from the Corporation title to such school facilities, free and clear of any and all liens and encumbrances thereon.

Section 6. Bond Purchase Agreement. The Bond Purchase Agreement with respect to the Refunding Bonds, in the form and substance acceptable to the President or any other officer of the Board (collectively, the "Bond Purchase Agreement"), by and among the Corporation, the School Corporation and Mesirow Financial, Inc., as underwriter, be, and hereby is, approved. The President or any other officer of the School Corporation, along with the Executive Director and/or the Superintendent, be, and hereby is, authorized and directed to execute and deliver the Bond Purchase Agreement, with such changes thereto as such officer, the Executive Director and/or the Superintendent deem necessary or advisable, in the name and on behalf of the School Corporation, and the Secretary or any officer of the School Corporation be, and hereby is, authorized and directed to attest such execution and delivery and any such execution and/or attestation heretofore effected be, and hereby are, ratified and approved.

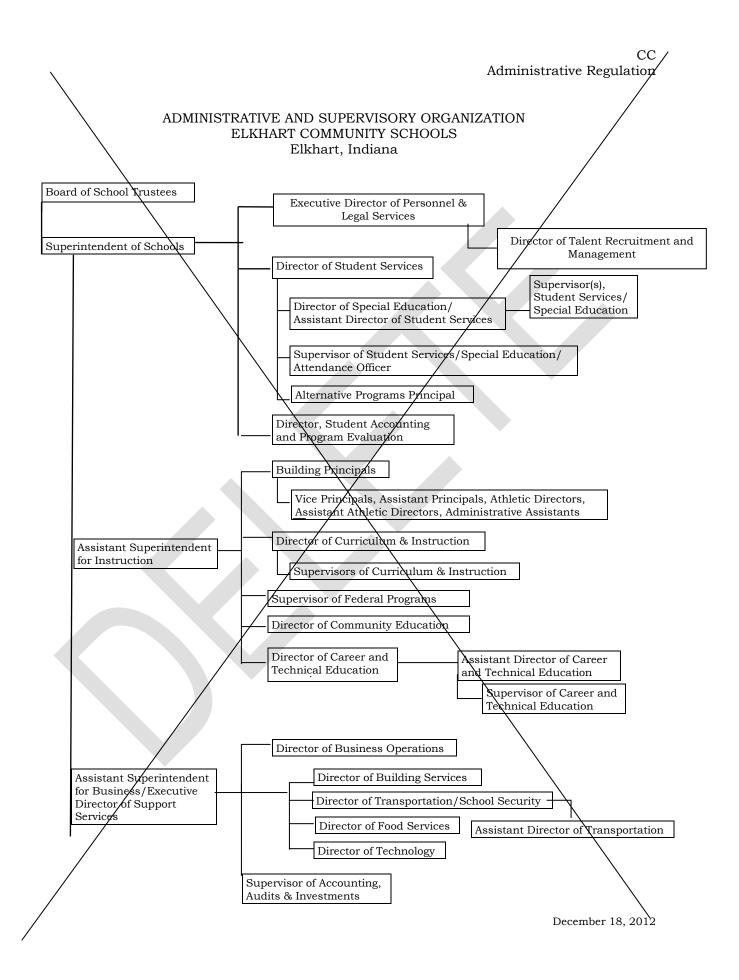
Section 7. Engagement of Professionals. In connection with the issuance of the Refunding Bonds, the Board hereby approves its engagement of (a) Mesirow Financial, Inc. to serve as the underwriter/placement agent of the Refunding Bonds, (b) Speer Financial, Inc. to serve as the financial advisor of the School Corporation and the Corporation in connection with the Refunding Bonds and (c) Barnes & Thornburg LLP to serve as the general counsel and bond counsel of the School Corporation and the Corporation in connection with the Refunding Bonds.

Section 8. Other Actions. Any officer of the School Corporation, the Superintendent or the Executive Director be, and hereby are, authorized and directed to execute and deliver such documents and take such other actions as such person deems necessary or desirable to effect the foregoing resolutions, and any such documents heretofore executed and delivered and any such other actions heretofore taken be, and hereby are, ratified and approved.

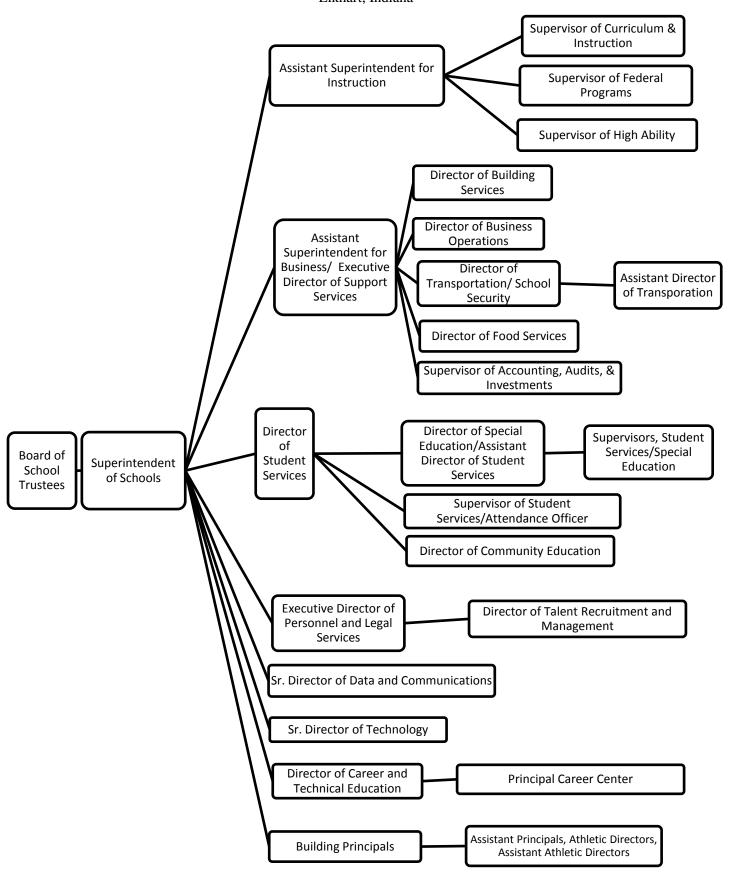
### PASSED AND ADOPTED this 23<sup>rd</sup> day of July, 2013.

## BOARD OF SCHOOL TRUSTEES OF THE ELKHART COMMUNITY SCHOOLS, ELKHART COUNTY, INDIANA

| <u>AYE</u>                       | NAY      |
|----------------------------------|----------|
|                                  |          |
|                                  |          |
|                                  |          |
|                                  |          |
|                                  | •        |
|                                  |          |
|                                  | -        |
| ATTEST:                          |          |
| Secretary of the Board of School | Trustees |



# ADMINISTRATIVE AND SUPERVISORY ORGANIZATION ELKHART COMMUNITY SCHOOLS Elkhart, Indiana



#### EMPLOYEES IN MISCELLANEOUS POSITIONS COMPENSATION PLAN

#### Section 1. MISCELLANEOUS WAGE/SALARY SCHEDULE

The Board of School Trustees hereby adopts the following wage schedule for the positions below to be effective January 1, 2009. In addition, the three percent (3%) employee contribution to PERF will be paid by Elkhart Community Schools.

| POSITION                                                                    | HOURLY WAGE RANGE |
|-----------------------------------------------------------------------------|-------------------|
| Assistant Supervisor of Transportation                                      | 21.90 - 27.05     |
| Transportation Trainer/Dispatcher                                           | 18.25 - 21.32     |
| Food Service Truck Driver                                                   | 14.65 – 17.40     |
| Food Service Receiving/Supply                                               | 14.65 - 17.40     |
| Assistant Supervisor of Building Services                                   | 21.90 - 27.05     |
| Supply Manager                                                              | 14.46 - 17.42     |
| Food Service Training Specialist                                            | 16.60 - 23.25     |
| Food Service Bids & Commodity Coordinator                                   | 15.81 - 24.70     |
| Child Care Coordinator                                                      | 13.24 - 16.42     |
| Transportation Route/Driver Coordinator                                     | 18.25 - 21.32     |
| Adult/Community Education Non-Contract Teachers                             | 31.43 *           |
| Building Community Education Coordinator                                    | 25.50 – 31.88     |
| Radio Station Staff Announcer                                               | 8.60 - 12.22      |
| Radio Station Development Assistant                                         | 10.00 - 16.00     |
| School Security Officer                                                     | 21.66             |
| Title I/Funded Pupil/Program/Parent Support Person                          | 18.22 - 26.53     |
| High School Parent/Community Liaison                                        | 18.22 - 26.53     |
| Asst. Site Coordinator - 21 <sup>st</sup> Century Community Learning Center | 14.00             |
| After-School Community Education Organized Activities Leader                | 14.00             |
| After-School Community Education Organized Activities Assistant             | 9.39              |
| Deaf/Hard of Hearing Educational Interpreter                                | 15.00 - 28.00     |
| Technology Support for Student Accounting and Program Evaluation            | 15.81 – 18.81     |

<sup>\*</sup> Hourly rate based on .001 of the certified teacher's base salary

| POSITION                                            | YEARLY SALARY RANGE      |
|-----------------------------------------------------|--------------------------|
| Radio Station Manager                               | 46,215 - 68,660          |
| Radio Station Development Director                  | 43,494 – 65,814          |
| Radio Station Business Account Manager              | 34,328 – 64,719          |
| Radio Station Program Director                      | 34,328 – 52,814          |
| Radio Station Senior Reporter and Assignment Editor | 29,655 – 43,423          |
| Radio Station Operations Manager                    | 23,766 – 38,950          |
| Radio Station Morning Edition Host                  | 23,766 – 36,311          |
| Radio Station Promotions Manager                    | 27,743 – 41,278          |
| Radio Station Membership Manager                    | 30,766 – 43,586          |
| Communications Coordinator                          | <del>35,348 44,025</del> |
| Public Relations and Volunteer Coordinator          | 39,694 – 53,703          |
| Safe and Drug Free Schools Coordinator              | 24,036 – 28,043          |
| Olweus Bullying Prevention Program Coordinator      | 39,694 - 53,703          |

| Energy Education Specialist                                    | 54,940 – 74,399                        |
|----------------------------------------------------------------|----------------------------------------|
| School Psychologist Intern                                     | 35,520                                 |
| 21 <sup>st</sup> Century Community Learning Center Coordinator | <b>\$2,500</b> 3,375 (per semester) ** |

\*\* Effective June 10, 2008

An employee who is required to report to work to respond to an emergency outside of the employee's regular work hours will be paid for a minimum of two (2) hours.

July 23, 2013 October 23, 2012

## **ELKHART COMMUNITY SCHOOLS Elkhart, Indiana**

DATE:

July 18, 2013

TO:

Dr. Robert Haworth, Superintendent

FROM:

Dr. John Hill July Lie

RE:

**Conference Leave Requests** 

July 23, 2013 - Board of School Trustees Meeting

The following requests for excused absences are recommended for approval:

| 2013 - 2014 CONFERENCES                                                           | EXPENSES    | SUBSTITUTE |
|-----------------------------------------------------------------------------------|-------------|------------|
| TITLE III NEW DIRECTOR MEETING                                                    | \$169.50    | \$0.00     |
| This meeting will provide information pertinent to Title III regulations,         |             |            |
| requirements, forms, and documentation.                                           |             |            |
| Indianapolis, IN                                                                  |             |            |
| August 15, 2013 (1 day's absence)                                                 |             |            |
| BETH WILLIAMS - ESC (0-0)                                                         |             |            |
| SOCIAL MEDIA MARKETING CONFERENCE                                                 | \$258.60    | \$0.00     |
| This conference will provide information and insight into marketing through       |             |            |
| the use of social media. The information learned will be used to create a         |             |            |
| media platform for the adult education program which will help to continue to     |             |            |
| grow the program and enrich our community.                                        |             |            |
| South Bend, IN                                                                    |             |            |
| September 9, 2013 (1 day's absence)                                               |             |            |
| HEATHER ERLACHER - ADULT EDUCATION (0-0)                                          |             |            |
| DATA DRIVEN DECISION MAKING AND DATA TEAMS                                        | \$538.34    | \$0.00     |
| During this training, participants will be an active learner as they apply core   |             |            |
| content, problem solve, and engage in performance-based learning activities.      |             |            |
| Each participant will work on their skills as a facilitator and practice teaching |             |            |
| parts of the content in a supportive environment. Each participant will           |             |            |
| receive a licensure agreement from The Leadership and Learning Center             |             |            |
| allowing the certified trainer to present seminars over the course of three       |             |            |
| years.                                                                            |             |            |
| Chicago, IL                                                                       |             |            |
| October 8 - 10, 2013 (3 day's absence)                                            |             |            |
| BETH WILLIAMS - ESC (1-1)                                                         |             |            |
| TOTAL                                                                             | \$796.94    | \$0.00     |
| 2012 VEAD TO DATE CENTED AT EINING                                                | ¢0.252.05   | ¢1 105 00  |
| 2013 YEAR-TO-DATE GENERAL FUNDS                                                   | \$9,353.05  | \$1,105.00 |
|                                                                                   | #C7.045.01  | #C 025 00  |
| 2013 YEAR-TO-DATE OTHER FUNDS                                                     | \$67,945.61 | \$6,035.00 |
| GRAND TOTAL                                                                       | \$77,298.66 | \$7,140.00 |

(Figures in parentheses are the number of conferences & the number of absence days previously approved for the current school yr.)

# **ELKHART COMMUNITY SCHOOLS Elkhart, Indiana**

DATE:

July 23, 2013

**ADDENDUM** 

TO:

Dr. Robert Haworth, Superintendent

FROM:

Dr. John Hill

RE:

**Conference Leave Requests** 

July 23, 2013 - Board of School Trustees Meeting

### The following requests for excused absences are recommended for approval:

| 2013-2014 CONFERENCES                                                                                                                                                                                                           | Expenses | Substitutes |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-------------|
| MIDWEST WHOLE BRAIN TEACHING CONFERENCE                                                                                                                                                                                         | \$382.78 | \$0.00      |
| This conference will demonstrate how to engage students in the classroom using specific activities, words, and gestures which will utilize all parts of the students' brain enabling them to focus and retain more information. |          |             |
| Schererville, IN                                                                                                                                                                                                                |          |             |
| August 5, 2013 (0 day's absence)                                                                                                                                                                                                |          |             |
| ADRIA ANDERSON - BRISTOL (0-0)                                                                                                                                                                                                  |          |             |
| LYNDA ATKINSON - BRISTOL (0-0)                                                                                                                                                                                                  |          |             |
| THERESA HARMON - BRISTOL (0-0)                                                                                                                                                                                                  |          |             |
| SUE KELLER - BRISTOL (0-0)                                                                                                                                                                                                      |          |             |
| STAYCIE LIEVENS - BRISTOL (0-0)                                                                                                                                                                                                 |          |             |
| KATHRYN SMITH - BRISTOL (0-0)                                                                                                                                                                                                   |          |             |
|                                                                                                                                                                                                                                 | \$382.78 | \$0.00      |

(The figures in the parentheses indicate the number of conferences and the number of absence days previously approved for the current school year.)



Date: July 23, 2013
To: Dr. Robert Haworth
From: Mr. W. Douglas Thorne
Subject: Personnel Recommendations

#### Certified

- a. **Consent Agreement** We recommend the approval of a consent agreement regarding employee compensation.
- b. **Health Leave** We recommend a health leave for the following employee:

**Shalon White** Feeser/Kindergarten

Begin: 8/12/13 End: 5/30/14

c. **New Certified Staff** – We recommend the following new certified staff for employment in the 2013-14 school year:

Heidi Elonich North Side/Counselor

Jamie Haradine Beck/Grade 5

Aliya Jojo Pierre Moran/Science

Heather McKay Roosevelt/Grade 2

Sara Mead Beardsley/Speech Pathologist

Dodie Norris Cleveland/Grade 5 PEP

Quincy Phipps TBD/Art

Kyle Worden Pierre Moran/Science

d. **Resignation** – We report the resignation of the following employees:

Tamara Smaka Pierre Moran/Special Education

Began: 8/19/99 Resign: 7/15/13

Stephanie TimkoNorth Side/ArtBegan: 8/15/11Resign: 7/10/13

#### Classified

New Employees - We recommend regular employment for the following classified employee:

> Memorial/Custodian **Anthony Bailey**

Began: 5/1/13 PE: 7/3/13

**b. Resignation** – We report the resignation of the following classified employees:

Heidi Elonich North Side/Social Worker

Began: 8/16/93 Resign: 7/11/13

**Desiree Maurer** West Side/Food Service

Began: 10/25/93 Resign: 7/15/13

Mark Miller Beardsley/Custodian

Began: 6/28/11 Resign: 7/5/13

**Brenda Wohlford** Riverview/Paraprofessional

Began: 9/7/12 Resign: 8/1/13

**c. Retirement -** We report the retirement of the following classified employee:

**Sherry Wisler** Osolo/Paraprofessional

Began: 10/29/79 Retire: 7/31/13

33 Years of Service

**d. Death** – We regretfully report the death of the following employee:

Michele Ware Tipton/Paraprofessional

Deceased: 7/1/13 Years of Service: 1